#### CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY

### **BOND FINANCING PROGRAM**

#### **EXECUTIVE SUMMARY**

Applicant: Occidental College Amount Requested: \$20,000,000

(the "College") Date Requested: January 31, 2008

1600 Campus Road Resolution Number: 251

Los Angeles, CA 90041 Los Angeles County

Facility Type: Private University

Project Location: 1600 Campus Road, Los Angeles, California 90041, Los Angeles County

Accreditation: Western Association of Schools and Colleges (WASC)

**Use of Proceeds:** Bond proceeds will be used to complete the student housing renovations of the Erdman Hall, Wylie Hall and Bell-Young Hall dormitories and related parking and infrastructure improvements. These projects address the life safety, exiting and ADA compliance requirements.

Type of Issue: Negotiated public offering, fixed rates
Credit Enhancement: Bond insurance if economically feasible
Expected Rating: Underlying Rating: Aa3 (Moody's)

Credit Rating with enhancement: Aaa (Moody's)

**Underwriter:** Bank of America Securities LLC **Bond Counsel:** Orrick, Herrington and Sutcliffe

**Financial Status:** The College continues to post positive operating results supported by growth in tuition revenue over the review period. The College's balance sheet continues to grow with good liquidity, minimal debt and a solid debt service coverage.

Sources of funds:		<b>Uses of funds:</b>	
Par Amount of Bonds	\$20,000,000	Renovations	\$18,400,000
Net premium	399,000	Capitalized Interest	1,466,000
		Financing Costs	533,000
Total Sources	<u>\$20,399,000</u>	Total Uses	<u>\$20,399,000</u>

**Legal Review:** No information was disclosed to question the financial viability or legal integrity of the Applicant.

**Staff Recommendation:** Staff recommends the Authority approve a Resolution in an amount not to exceed \$20,000,000 for Occidental College subject to a bond rating of at least an "A" by a nationally recognized rating agency and meeting the standard bond issuance guidelines for "A" rated debt.

# STAFF SUMMARY AND RECOMMENDATION

# Occidental College ("The College")

January 31, 2008 Resolution Number: 251

I.	PURPOSE OF FINANCING: The College seeks to upgrade and renovate three
	dormitories on campus. These projects address the life safety, exiting and ADA compliance
	requirements.

Renovations of Dormitories	\$18,40
Erdman Hall Dormitory Project	\$6,150,000
Renovation of Erdman Hall Dormitory will	
features, building systems services, reinsta	llation of the existing flooring, fully
remodeled restrooms, four additional dorm	rooms, ADA accessible restroom with
shower, ADA accessible laundry room spa-	
other dormitory necessities for student occu	1 .
rooms, including 26 singles and 21 doubles t	hat accommodate 70 students.
Wylie Hall Dormitory Project	6,100,000
The renovation to the Wylie Hall Dormi	
parking features building systems services,	
fully remodeled restrooms, three additional of	
with shower, ADA accessible laundry roor	
space and other dormitory necessities for str	udent occupancy. At the present time,
Wylie Hall features 38 extra-large sleeping	rooms consisting of 26 singles, two
doubles and 10 triples that accommodate 51	students.
Bell-Young Hall Dormitory Project	6,150,000
The renovation to the Bell-Young Hall D	
accessible parking features, building system	
flooring, fully remodeled restrooms, six ad	lditional dorm rooms, ADA accessible
R.A apartment, unisex restroom, ADA acce	essible laundry room space, wheelchair
lift to the lower level of the lounge and o	other dormitory necessities for student
occupancy. Presently, Bell-Young Hall prov	
53 double occupancy rooms, and four single	occupancy rooms.
Capitalized Interest Fund	\$1,460
Financing costs	\$53.
Costs of Issuance	
Insurance Premium	173,000

# **Financing Structure:**

- Negotiated public offering
- General obligation pledge
- Fixed rate
- 32-year term, final maturity 2040
- Expected rating: Moody's underlying rating (Aa3)/Aaa with bond insurance

# II. FINANCIAL ANALYSIS:

## Occidental College Statement of Activities Unrestricted

	Fiscal Year Ended June 30,				
	2007		2006		2005
Operating:					
Revenues:					
Tuition revenue, net	\$ 50,451,03	31 \$	46,841,651	\$	34,733,755
Private gifts, grants and contracts	10,139,77	75	10,756,854		10,662,986
Federal and state grants and contracts	2,543,30	)5	2,537,275		2,646,503
Auxiliary sales and services		-	=		13,295,930
Investment income designated for operations	14,141,59	)4	13,101,322		12,765,225
Other	4,676,51	17	4,515,034		1,283,506
Net assets released for operations	245,53	30			38,959
	82,197,75	52	77,752,136	_	75,426,864
Expenses:					
Academic programs	39,703,89	91	38,146,800		32,210,982
Co-curricular program	19,910,83	34	18,437,221		15,875,844
Public service	3,979,67	75	4,686,525		2,919,778
Marketing	8,693,89	95	8,408,625		7,882,012
Institutional support	6,452,13	39	7,110,381		12,264,815
Total expenses	78,740,43	34	76,789,552		71,153,431
Total operating income	3,457,31	18	962,584		4,273,433
Other changes in net assets					
Net assets released for capital expenditures	1,573,03	38	1,482,606		1,101,979
Annuity funds released		-	-		207,649
Present value adjustment for annutities	(152,24	<b>1</b> 9)	(571,394)		(206,177)
Realized and unrealized gains, net	48,435,22	26	30,037,665		21,751,510
Decreased in student loan reserve		-	-		608,157
Redesignation of net assets	(93,09	99)	(174,646)		186,298
Total other changes in net assets	49,762,91	16	30,774,231		23,649,416
Culumlative effect of change in accounting principle		-	(2,711,835)		-
Change in net assets	53,220,23	34	29,024,980		27,922,849
UNRESTRICTED NET ASSETS, BEGINNING OF YEAR	286,989,48	<u> </u>	257,964,506		230,041,657
UNRESTRICTED NET ASSETS, END OF YEAR	\$ 340,209,72	20 \$	286,989,486	\$	257,964,506

# Occidental College Statement of Financial Position

		As of June 30,					
			2007		2006		2005
ASSETS:	•						
Cash and cash equivalents		\$	4,382,491	\$	1,742,722	\$	8,913,115
Assets whose use is limited			20,645,531		42,686,769		42,724,008
Student account receivable, net			366,603		288,120		443,954
Contracts and grants receivable			1,305,298		726,885		862,393
Student notes receivable, net			15,930,593		16,050,105		16,113,999
Contributions receivable, net			2,165,421		2,133,754		2,291,675
Inventories			536,731		523,412		501,685
Trust deeds receivable			2,785,875		2,924,394		3,154,609
Investments			434,191,714		365,347,669		322,245,836
Property and equipment, net			105,677,645		82,138,879		77,530,350
Other assets			1,378,779		2,366,436		600,594
Deposits with bank trustees			150,221		137,852		194,130
Bond issuance costs			1,265,670		1,312,546		1,359,423
Assets held in trust by others			14,920,526		12,588,806		12,656,070
Total assets		\$	605,703,098	\$	530,968,349	\$	489,591,841
LIADII ITIEC AND NET ACCETC.							
LIABILITIES AND NET ASSETS:							
Liabilities:		d*	12 000 272		0.404.040	•	0.077.120
Accounts payable and accrued expenses		\$	12,098,372	\$	9,481,910	\$	9,977,132
Student deposits and deferrred revenue			4,578,339		3,255,067		3,919,142
Notes payable			70.524.000		70.542.000		282,432
Bonds payable			70,531,000		70,543,000		70,600,000
Bond premium, net			1,971,464		2,044,481		2,117,498
Government loans payable			4,167,567		4,167,567		4,167,567
Annuities payable			15,372,650		12,188,077		11,133,803
Other liabilities			2,629,194		2,711,835		100 105 551
Total liabilities			111,348,586		104,391,937	-	102,197,574
Net assets:							
Unrestricted			340,209,720		286,989,486		257,964,506
Temporarily restricted			20,700,288		20,192,207		16,349,732
Permanently restricted			133,444,504		119,394,719		113,080,029
TOTAL NET ASSETS			494,354,512		426,576,412		387,394,267
TOTAL LIABILITIES AND NET ASSE	TS	\$	605,703,098	\$	530,968,349	\$	489,591,841
Financial Ratios							
	Proforma (a)						
	FYE 6/30/07		<u>2007</u>		<u>2006</u>		2005
Debt service coverage (x)	13.97		19.74		12.12		17.43
Debt to expendable net assets (x)	0.25		0.20		0.23		0.26
Expendable net assets to operations (x)			4.70		3.90		3.86
Margin (%)			1.2		4.2		5.5
(a) Recalculates 2007 results to include the	impact of this pro	noseo	l financino				

### **Financial Discussion:**

# The College continues to post positive operating results supported by growth in tuition revenue over the review period.

The College relies on tuition as a primary source of its revenue. In FY 2007, tuition revenue accounted for 61.4% of total revenues. Other revenue sources include investment income, and private gifts, grants and contracts, providing the College with a well-diversified revenue base. Net tuition for FY 2007 totaled approximately \$50.4 million and has increased approximately 45% from FY 2005. Private gifts, grants and contracts as well as federal/state grants and contracts have remained steady over the review period.

Operating expenses totaled \$78.7 million in FY 2007, increasing by \$2 million or 2.5% as compared to the prior fiscal year. Keeping their expenses in line has allowed the College to post operating results of approximately \$3.4 million in FY 2007.

# The College's balance sheet continues to grow with good liquidity, minimal debt and a solid debt service coverage.

Unrestricted net assets have increased approximately 32% over the review period. Cash and cash equivalents have decreased from approximately \$8.9 million in FY 2005 to approximately \$4.3 million in FY 2007 due to the use of cash for construction and timing of reimbursement. Debt service coverage is currently a very strong 19.74x and with the proposed new debt of \$20 million, remains solid at 13.97x. Debt to expendable net assets ratio will increase slightly from a 0.20x to 0.25x remaining an acceptable level.

### III. BACKGROUND:

### General:

Founded in 1887, the College was originally located in the Boyle Heights area of Los Angeles. In 1896, the College's only building burned down, forcing a relocation to the city's Highland Park area. By 1910, space limitations forced a third and final move to the Eagle Rock section of northeast Los Angeles, midway between Glendale and Pasadena. The new campus, planned by noted architect Myron Hunt, was officially dedicated in 1914. The 120 acre campus has 46 major buildings. These include 11 residence halls, the Belle Wilber Thorne Hall, the Remsen Bird Hillside Theater, the Keck Theater, the Robert Freeman College Union and other classroom and administration buildings. The Mary Norton Clapp Library is one of the finest library facilities of any comparable institution. Currently, the library holds more than 900,000 books, video and microform units, and subscriptions to 900 periodicals of scholarly journals and newspapers, as well as the College's large collection of rare books.

### **Administration:**

The College is governed by a self-perpetuating Board of Trustees composed of 36 members. The Bylaws require that the Board of Trustees include the President of the College, the President of the Alumni Association Board of Governors, and eight alumni-designated Trustees. With the exception of the President of the College and the President of the Alumni Association Board of Governors, who serve by virtue of their offices, all members of the Board of Trustees are elected for four-year terms. Approximately one-fourth of the members are elected annually.

### **Accreditations and Affiliations:**

The College is accredited by the Western Association of Schools and Colleges. In addition, the College holds membership in a number of regional and national organizations related to higher education. The Delta of California Chapter of Phi Beta Kappa was established at the College in 1926. The most recent WASC accreditation was in 2001.

### Academic Programs:

The College offers undergraduate and graduate degrees in a wide range of disciplines including interdisciplinary study, community-based learning, overseas studies, and one of the country's best undergraduate research programs. The College's students have been admitted to top graduate programs, and it ranks among the top 10 percent of liberal arts colleges whose graduates have earned Ph.D.s. Twice during the past four years, *Newsweek* named the college as one of the nation's best colleges in recognition of the core values that define the College. Since winning its first Rhodes Scholarship in 1907, the College has consistently won national and international recognition for academic achievement, *U.S. News and World Report* has ranked the College in the top tier of liberal arts colleges since 1991.

### IV. OUTSTANDING DEBT:

Issue	Original Amount	Amount Outstanding As of 6/30/07*	Amount Outstanding after Proposed Financing
Existing:			
1979 HUD Dormitory Bonds,			
Series D	\$419,000	\$196,000	\$196,000
CEFA Revenue Bonds, Series 2005A and 2005B	70,335,000	70,335,000	70,335,000
Proposed: CEFA Revenue Bonds, Series 2008			<u>20,000,000</u>
2000			<u>=0,000,000</u>
*Includes current portion.		<u>\$70,531,000</u>	<u>\$90,754,000</u>

# V. DUE DILIGENCE:

Due diligence has been completed with regard to the following items:

- Religious Due Diligence
- Legal Review
- Compliance with AB 1341 California Environmental Quality Act

## VI. STAFF RECOMMENDATION:

Staff recommends the Authority approve a Resolution in an amount not to exceed \$20,000,000 for Occidental College subject to a bond rating of at least an "A" by a nationally recognized rating agency and meeting the standard bond issuance guidelines for "A" rated debt.