CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY BOND FINANCING PROGRAM

EXECUTIVE SUMMARY

Applicant: The President and Board of Trustees **Amount Requested:** \$115,000,000

of Santa Clara College Date Requested: October 30, 2008

dba Santa Clara University Resolution Number: 264

("The University") 500 El Camino Real Santa Clara, CA 95053 Santa Clara County

Facility Type: Private University

Project Site: 500 El Camino Real, Santa Clara, CA

Accreditation: Western Association of Schools and Colleges

American Bar Association

Use of Bond Proceeds: Bond proceeds will be used to refinance a taxable line of credit from Bank of America that was used to refund CEFA Series 2002B and 2006 bonds. In addition, the University intends to complete major renovations to Dunne, Swig, Nobili, Walsh, McLaughlin, Sanfilippo, St. Clare, Graham, Sobrato, Casa and Bellarmine Residence Halls. The proposed refinancing is expected to generate a net present value savings of approximately \$5 million.

Type of Issue: Negotiated public offering, 30-year maturity, fixed rate bonds

Security Loan Provision: Gross Revenue Pledge

Credit Enhancement: None

Expected Credit Rating: Aa3 (Moody's)

Senior Underwriter: Banc of America Securities, LLC
Bond Counsel: Orrick, Herrington & Sutcliffe LLP

Environmental Benefits: The University is expected to incorporate several energy-efficient and environmentally beneficial design principals into its renovation and construction projects.

Financial Overview: The University has recorded growth in revenues with moderate expense increases resulting in substantial total net asset increases. With this proposed additional debt, the University expects to maintain satisfactory leverage levels. University management anticipates the extended outlook to remain stable.

| Estimated Sources of Funds (\$000): | | Estimated Uses of Funds (\$000): | | | |
|-------------------------------------|----------------------|----------------------------------|----------------------|--|--|
| Par Amount of Bonds | \$115,000,000 | Refinance Line of Credit | \$54,000,000 | | |
| | | Construction/Renovation | 44,098,000 | | |
| | | Debt Service Reserve Fund | 10,000,000 | | |
| | | Capitalized Interest | 4,000,000 | | |
| | | Swap Termination Fee | 2,000,000 | | |
| | | Financing Costs | <u>902,000</u> | | |
| Total Sources | <u>\$115,000,000</u> | Total Uses | <u>\$115,000,000</u> | | |

Legal Review: No information was disclosed to question the financial viability or legal integrity of the Applicant.

Staff Recommendation: Staff recommends the Authority approve a Resolution in an amount not to exceed \$115,000,000 for Santa Clara University, subject to the bonds having at least an "A" category rating by a nationally recognized rating agency and meeting the standard bond issuance provisions for "A" rated debt.

STAFF SUMMARY AND RECOMMENDATION BOND FINANCING PROGRAM

SANTA CLARA UNIVERSITY (the "University")

October 30, 2008 Resolution Number: 264

I. PURPOSE OF FINANCING:

The University plans to finance capital improvements to Dunne, Swig, Nobili, Walsh, McLaughlin, Sanfilippo, St. Clare, Graham, Sobrato, Casa and Bellarmine Residence Halls in order to attract and retain students in a competitive market for higher education in California. Student quality of life will be improved as a result of the upgrades, and safety will be enhanced (i.e. fire code and ADA compliance).

Additionally, the University is facing unanticipated and staggering financial burdens, associated with significant interest rate increases, due to recent dramatic changes in the auction rate and variable rate bond markets. Consequently, the University is seeking to quickly refund their debt to extricate themselves from untenable debt service obligations in order to position themselves with more affordable and stable rate structures. The proposed financing is expected to generate a net present value savings of approximately \$5 million.

Refinance Existing Debt.....

The University plans to refinance a taxable line of credit from Bank of America N.A. that was used to refund outstanding CEFA Series 2002B and 2006 bonds. The interim financing relieved the University from failed auction rates as high as 7.0% on the Series 2006 bonds, and resets as high as 7.75% on the Series 2002B insured variable rate demand bonds. The line of credit matures on December 31, 2008.

Renovation of Dunne and Swig Residence Halls 44,098,000

The University plans to upgrade and renovate Dunne, Swig, Nobili, Walsh, McLaughlin, Sanfilippo, St. Clare, Graham, Sobrato, Casa and Bellarmine Residence Halls. The upgrades and renovations include the following:

- update bathroom fixtures
- installation of a new roof
- upgrade interior plumbing, electrical and data lines
- install new flooring, windows and paint
- upgrade HVAC equipment
- purchase furniture and equipment

In addition, the University plans to use approximately \$10 million of bond proceeds to reimburse the University for amounts expended in 2007 for renovations of Campisi Residence Hall.

54,000,000

Environmental Benefits:

- Use of low emission paints and building materials including carpeting and flooring
- Installation of double-glazed windows, replacing windows with more energy efficient styles
- Incorporate state-of-the-art technology for all its infrastructural systems (i.e. plumbing, lighting, HVAC systems) and as such will be energy-efficient.

| Debt Service Reserve Fund | 10,000,000 |
|---------------------------|----------------------|
| Capitalized Interest | 4,000,000 |
| Swap Termination Fee | 2,000,000 |
| Financing Costs | <u>902,000</u> |
| Cost of Issuance\$902,000 | |
| Total Uses of Funds | <u>\$115,000,000</u> |

II. FINANCIAL STATEMENTS AND ANALYSIS:

SANTA CLARA UNIVERSITY

Statement of Activities Unrestricted (000's)

| | Fiscal Year Ended June 30, | | |
|---|----------------------------|-------------|-------------|
| | <u>2007</u> | <u>2006</u> | <u>2005</u> |
| Revenues: | | | |
| Tuition and fees | \$ 167,096 | \$ 157,256 | \$ 146,635 |
| Contributions | 2,696 | 9,884 | 1,932 |
| Grant revenues | 4,153 | 3,328 | 3,310 |
| Income on investments | 9,954 | 10,591 | 8,391 |
| Investment gains, net | 6,540 | 3,355 | 5,548 |
| Other | 8,408 | 9,270 | 8,636 |
| Auxiliary activities | 22,417 | 19,418 | 18,002 |
| Total revenues | 221,264 | 213,102 | 192,454 |
| Net assets released from restrictions | 61,712 | 29,054 | 37,891 |
| Total revenues and other support | 282,976 | 242,156 | 230,345 |
| Expenses: | | | |
| Educational and general: | | | |
| Instruction | 90,244 | 84,164 | 79,942 |
| Research | 3,206 | 2,752 | 3,004 |
| Public service | 1,820 | 1,663 | 1,532 |
| Academic support | 26,039 | 24,594 | 21,792 |
| Student services | 32,366 | 29,743 | 27,867 |
| Institutional support | 44,620 | 42,412 | 42,226 |
| Scholarship and fellowships | 1,411 | 1,144 | 1,033 |
| Total educational and general | 199,706 | 186,472 | 177,396 |
| Auxiliary activities | 17,450 | 16,243 | 14,808 |
| Total expenses | 217,156 | 202,715 | 192,204 |
| Increase in unrestricted net assets from operations | 65,820 | 39,441 | 38,141 |
| Non-operating reinvested (spent) income and gains | 26,381 | 22,103 | 16,929 |
| Write down on fixed assets | (577) | (3,713) | - |
| Loss of defeasance of debt | - | (1,221) | - |
| Unrealized gain (loss) on interest rate swap | (153) | 1,225 | |
| Increase in unrestricted net assets before change in accounting | 91,471 | 57,835 | 55,070 |
| Change in accounting for asset retirement obligations | - | (3,964) | - |
| Change in accounting for fair values of investments | | 1,518 | |
| | - | (2,446) | - |
| Increase in unrestricted net assets | 91,471 | 55,389 | 55,070 |
| UNRESTRICTED NET ASSETS, BEGINNING OF YEAR | 467,279 | 411,890 | 356,820 |
| UNRESTRICTED NET ASSETS, END OF YEAR | \$ 558,750 | \$ 467,279 | \$ 411,890 |

SANTA CLARA UNIVERSITY Statement of Financial Position (000's)

| | | As of June 30 | | | | | |
|---|-----|---------------|----|-------------|----|-------------|--|
| | | <u>2007</u> | | <u>2006</u> | | 2005 | |
| ASSETS: | | | | | | | |
| Cash and cash equivalents | \$ | 36,832 | \$ | 38,780 | \$ | 13,314 | |
| Contributions receivable, net | | 54,448 | | 50,638 | | 53,938 | |
| Student and other receivables | | 12,631 | | 10,315 | | 10,930 | |
| Inventories | | 405 | | 353 | | 292 | |
| Investments | | 833,415 | | 699,259 | | 595,149 | |
| Deposits in trust | | 8,274 | | 25,782 | | 102 | |
| Other assets | | 6,632 | | 6,519 | | 5,082 | |
| Plant facilities, net | | 398,147 | | 359,713 | | 330,409 | |
| TOTAL ASSETS | \$ | 1,350,784 | \$ | 1,191,359 | \$ | 1,009,216 | |
| LIABILITIES AND NET ASSETS: | | | | | | | |
| Liabilities: | | | | | | | |
| Accounts payable and accrued expenses | \$ | 37,179 | \$ | 30,386 | \$ | 24,648 | |
| Deposits and deferred revenue | | 12,189 | | 14,416 | | 14,869 | |
| Amounts held on behalf of others | | 30,516 | | 20,088 | | 2,562 | |
| Annuity and trust obligations | | 8,953 | | 4,553 | | 4,396 | |
| Asset retirement obligation | | 4,145 | | 4,428 | | - | |
| Bonds and notes payable | | 172,309 | | 175,987 | | 151,742 | |
| U.S. government loan advances | | 6,620 | | 6,723 | | 6,892 | |
| TOTAL LIABILITIES | | 271,911 | | 256,581 | | 205,109 | |
| COMMITMENTS AND CONTINGENCIES: | | | | | | | |
| Net assets: | | | | | | | |
| Unrestricted | | 558,750 | | 467,279 | | 411,890 | |
| Temporarily Restricted | | 297,185 | | 253,621 | | 203,602 | |
| Permanently Restricted | | 222,938 | | 213,878 | | 188,615 | |
| TOTAL NET ASSETS | _ | 1,078,873 | | 934,778 | | 804,107 | |
| TOTAL LIABILITIES AND NET ASSETS | \$ | 1,350,784 | \$ | 1,191,359 | \$ | 1,009,216 | |
| Financial Ratios: | | | | | | | |
| Proforma | | | | | | | |
| FYE June 30, 20 | 007 | <u>2007</u> | | <u>2006</u> | | <u>2005</u> | |
| Debt service coverage (x) 5.72 | | 9.42 | | 6.68 | | 6.74 | |
| Debt to expendable net assets (x) 0.26 | | 0.21 | | 0.25 | | 0.26 | |
| Expendable net assets to operations (x) | | 3.94 | | 3.56 | | 3.20 | |
| Margin (%) | | 23 | | 16 | | 17 | |

Financial Discussion

The University has recorded growth in revenues with moderate expense increases resulting in substantial total net asset increases.

The University continues to generate consistent operating results over the review period. Total revenues have increased from \$230 million in FY 2005 to \$282 million in FY 2007. This increase can be primarily attributed to an increase in enrollment and contribution revenues.

Net tuition and fees are the University's main source of revenue representing nearly 60% of total revenues in FY 2007 and have increased an average of 6% per year from FY 2005. The University has raised tuition in each of the past five years but University's management believes that its rates of tuition remain competitive to those of other private institutions of comparable quality. Auxiliary activities, which are generated principally from student room and board fees and from campus bookstore sales, increased from \$18 million in FY 2005 to \$22 million in FY 2007.

Additionally, the University exhibited a significant increase in net assets released from restriction in FY 2007. Net assets released from restriction in FY 2007 were \$61 million and \$29 million in FY 2006. This increase was due to the construction of a new learning commons, technology center, and a library and business school building, each of which were primarily funded by gifts.

Management has kept total operating expenses in line with revenue, which allowed the University to post positive operating results in FY 2007.

With this proposed additional debt, the University maintains satisfactory leverage levels. University management anticipates the extended outlook to remain stable.

The University's financial strength remains sound with over \$1 billion in total net assets. Contributing to this growth was a 19% increase in investments and a 22% increase in student and other receivables. Debt to expendable net assets has remained consistently low at a 0.26x. With this proposed financing, the proforma debt service coverage ratio remains solid at a 5.72x, indicating that the University can comfortably support additional debt.

III. BACKGROUND:

General:

Santa Clara University (the "University") is a non-profit, privately endowed, co-educational university offering 49 undergraduate, 21 graduate, and 4 professional degree programs. Enrollment for the fall term of the 2007-2008 academic year was 8,685 students of which approximately 60.6% were undergraduate students. More than 10,000 applicants a year compete for 1,200 openings in the freshman class. Undergraduate and graduate instruction is provided by the College of Arts and Sciences, the School of Engineering and the Thomas and Dorothy Leavey School of Business. The School of Law and the School Education and Counseling Psychology and Pastoral Ministries offer programs at the graduate level only.

Located in "Silicon Valley," a world center for high technology industries, the University is 46 miles south of San Francisco and a mile west of San Jose. Its 106-acre campus has more than 50 major buildings. These include 13 residence halls, four apartment complexes, the new Harrington Learning Commons, Sobrato Technology Center and Orradre Library, the new Lucas Hall housing the School of Business, Edwin A. Heafey Law Library, the Center for Performing Arts, the Thomas E. Leavey Activities Center, the Robert F. Benson Memorial Center, the de Saisset Museum, the Pat Malley Fitness and Recreation Center and other numerous classroom and administration buildings. In the heart of the tree-lined campus stands the historic Mission Santa Clara de Asis, established in 1777 by Franciscan missionaries as the eighth in a series of 21 California missions.

The Society of Jesus, or Jesuits, as the order is commonly known, founded the University at the site of the Mission in 1851 making it the oldest institution of higher education in California. Although the University remains affiliated with the Catholic Church and the Society of Jesus, it is governed by an independent Board of Trustees and welcomes persons of all religious persuasions as members of its student body, faculty and administration.

Administration:

The University is governed by a Board of Trustees composed of 45 members. The Bylaws require that the Board include ten members of the Board will be members of the Society of Jesus, including the President of the University and the Rector of the Jesuit Community at Santa Clara University (the "Rector"). Of the remaining 35 members, approximately twenty-five percent will be alumni. Approximately, one-third of the members are elected annually.

The Board of Trustees annually elects the officers of the corporation including the Chairman, Vice Chairman, Secretary and Treasurer for terms of one year. In addition to an Executive Committee, which acts for the Board between meetings, the Board or its Chair may establish Standing and Ad Hoc Committees as may be deemed advisable. The full Board meets three times a year.

Accreditation:

The University is fully accredited by the Accrediting Commission for Senior Colleges and Universities of the Western Association of Schools and Colleges ("WASC"), the primary accrediting body for institutions of higher education in the western United States. The last WASC accreditation was in 2000 resulting in reaffirmation of accreditation. The University is currently in the process of preparing for the next WASC accreditation visits in 2009 and 2010.

It also has professional accreditation from the Accreditation Board for Engineering and Technology, the American Assembly of Collegiate Schools of Business (Undergraduate and Graduate Programs), the American Association of Museums, and the American Chemical Society. The University has been approved by the California State Commission on Teacher Credentialing and has been admitted to membership in the National Association of Schools of Music and the National Association of Schools of Theatre. The School of Law is accredited by the American Bar Association and the State Bar of California, and is a member of the Association of American Law Schools.

Academic Programs:

The University is organized into five major academic divisions:

<u>College of Arts and Sciences</u> is the largest academic unit on campus, with faculty that teach all of the courses in the University's undergraduate core curriculum. Its 30 departments and special programs offer two undergraduate degrees in 36 majors.

<u>Thomas and Dorothy Leavey School of Business and Administration</u> offers both undergraduate and graduate programs in Business including an Executive MBA program.

The <u>School of Engineering</u> offers both Bachelor of Science and Masters of Science programs in Civil Engineering, Computer Engineering, and Electrical Engineering, General Engineering, and Mechanical Engineering. It also offers Master of Science programs in Applied Mathematics, Engineering Management and Software Engineering. Ph.D. programs are offered in Electrical Engineering, Computer Engineering and Mechanical Engineering.

The <u>School of Law</u> offers a full range of courses dealing with federal, state and international law leading to the Juris Doctor Degree. Its day and evening divisions also provide students with opportunities to participate in overseas summer programs, internships and institutes, such as the Institutes and the Institute of International and Comparative Law.

The <u>School of Education</u>, <u>Counseling</u>, <u>Psychology and Pastoral Ministries</u> includes programs leading to the Master of Arts in Counseling, Counseling Psychology, Marriage, Family, and Child Counseling, Education, Educational Administration, and Special Education.

IV. OUTSTANDING DEBT (\$000):

| | Original | Amount Outstanding | Estimated Amount Outstanding after Proposed |
|--------------------|----------|-----------------------|---|
| Issue Name | Amount | As of $06/30/07$ | Financing |
| Existing | | | |
| CEFA, Series 1999 | \$82,181 | \$82,354 | \$70,067 |
| CEFA, Series 2002A | 21,600 | 19,916 | \$19,470 |
| CEFA, Series 2002B | 10,390 | 9,790 | - |
| CEFA, Series 2003A | 23,600 | 15,219 | \$11,975 |
| CEFA, Series 2006 | 45,000 | 45,000 | - |
| Other | | 30 | - |
| Proposed | | | |
| CEFA, Series 2008 | | N/A | 115,000 |
| Totals | | \$172,309 | \$216,512 |

V. DUE DILIGENCE:

Due diligence has been completed with regard to the following items:

- Religious Due Diligence
- Legal Review
- Compliance with Section 94212(b) of the Education Code California Environmental Quality Act

VI. STAFF RECOMMENDATION:

Staff recommends the Authority approve a Resolution in an amount not to exceed \$115,000,000 for Santa Clara University, subject to the bonds having at least an "A" category rating by a nationally recognized rating agency and meeting the standard bond issuance provisions for "A" rated debt.