### STAFF SUMMARY RECOMMENDATION

STANFORD UNIVERSITY Fifth Amendment to Resolution No. 255 February 28, 2019

PRIOR AMOUNT APPROVED:	\$300,000,000
PRIOR APPROVAL DATES:	April 24, 2008, as amended on March 17, 2010, April 25, 2013, April 24, 2014 and May 26, 2016
FINANCING TEAM:	Please see Attachment 2 to identify possible conflicts of interest
LOCATION:	Stanford, CA, Santa Clara County

**PURPOSE OF THE AMENDMENT:** Stanford University ("Stanford") seeks Authority approval of a Fifth Amendment to Resolution No. 255 (the "Resolution") to amend the authorized project list to include additional projects.

**BACKGROUND:** In April 2008, the Authority approved the Resolution for the benefit of Stanford, authorizing the issuance, from time to time, of tax-exempt commercial paper notes in an aggregate principal amount not to exceed, at any one time, \$300,000,000. Proceeds of such commercial paper notes were authorized to be used for the purposes of funding various capital projects. The Resolution was amended in March 2010, April 2013, April 2014 and May 26, 2016 to include additional projects to the authorized project list. At this time, Stanford requests the Authority's approval to amend the authorized project list to include additional projects, as identified in Attachment 1 of this Staff Report and Exhibit A of the Resolution.

**<u>DUE DILIGENCE</u>**: Staff has received and reviewed the Eligibility, Legal Review, Religious Due Diligence, and CEQA documentation. All documentation satisfies the Authority's requirements.

**RECOMMENDATION:** Staff recommends that the Authority approve the Fifth Amendment to Resolution No. 255, subject to all prior provisions and conditions remaining unchanged and in full effect.

#### **ATTACHMENT 1**

#### Projects

100 Gigabyte Border Routers Upgrade 100 Gigabyte Connectivity to CENIC 408 Panama Mall Office Building 565 Cowell-Electrical Service 1651 Page Mill Human Immune Monitoring Center (HIMC) Project 1651 Page Mill Post Proj Scope 1651 Page Mill Renovation 1701 Page Mill Road Tenant Improvements 2017 Campus Drainage Improvements 2370 Watson Court Tenant Improvements 3145 Porter Drive Tenant Improvements 3172 Porter Drive Tenant Improvements Academic Equipment Access Ramps Accessible Parking Accessible Pathways Accessible Restrooms Administrative Systems Infrastructure All-Gender Restroom Conversion All-Gender Restroom Conversion Lake House Alumni Center Distributed Digital Control Upgrade Americans with Disabilities Act compliance at various buildings (ADA) Anne T. and Robert M. Bass Biology Research Building and Connective Elements Arguello Way Storm Drain Upgrade Arrillaga Family Dining Commons Robotic Autobagger Arrillaga Family Sports Center Backfill Arrillaga Hall (formerly Cardinal Hall) Auxiliary Equipment Backbone & Firewall Refresh @ Porter Drive & SCRF Backup/Storage Improvements **Barriers** Removal Bicycle and Pedestrian Paths & Lighting **BioChem Quad Utilities Biomedical Innovation Building** Boiler Feed Water Piping Systems Building Access Door Refresh Building Energy Retrofit Program **Building Expansions** Building Renovations Cabrillo-Dolores Faculty Homes Campus Central Management & Control System Upgrade Campus Drainage Improvements Campus Drive at Galvez Domestic Water Campus Drive East Domestic Water Replacement Campus Drive East Lake Water Line Replacement Campus Drive West Domestic Water Replacement Campus Energy Management Control System (EMCS) Upgrade Campus Transit Improvements Capital Utilities Program (CUP) Casper Domestic Hot Water System Renewal Casper-Kimball Resident Fellow Apartment Renovation Center for Academic Medicine (formerly Clinical Excellence Center) Central Energy Facility Eyewash Showers

Central Energy Facility Low Temperature Hot Water System Improvements Central Loading Dock and Stauffer III Demolition Chilled Water Extensions Chilled Water Heat Exchangers Chilled Water Metering Clark Center Whole Building Energy Retrofit Program Client/Server Hardware Communications & Networking Systems **Communications Services Conduits** Copper Cable CUP - All Other CUP - Chilled Water CUP - Creek/Pump Stations CUP - Department Firewalls CUP - Domestic Water CUP - Fish Ladders CUP - Hot Water CUP - Information Technology (IT) & Communication Systems (CS) CUP - Lake Water CUP - Other CUP - Reservoirs CUP - Sewer CUP - Steam CUP - Storm Drains CUP System Expansion and CUP System Replacement Data Center Power and Cooling Upgrade/Improvements Data Center Power Improvements Deferred/Planned Maintenance Denning House Department Firewalls Refresh Forsythe Department Firewalls Refresh Northwest Data Center and Communication Hub Departmental Firewall Refresh Distributed Digital Control (DDC) Retrofit District Work Centers Dolores Knob, Tube & Misc Upgrade Domestic Hot Water Improvements for Memorial Auditorium Domestic Water (DW) Facilities Domestic Water Inter-Tie Upgrade Domestic Water Supervisory Control and Data Acquisition Improvements (SCADA) Domestic Water System Bowdoin Pressure Reducing Valve (PRV) Stations Drainage Drainage System Upgrades Duena Sanitary Sewer Improvements Durand Domestic Hot Water (DHW) System Renewal Durand Knob, Tube & Misc Scope and Design Durand Phase 4 DDC East Campus Infrastructure East Campus Networking & Communication Redevelopment El Camino Swale Rehab **Electrical Smart Meters** Electrical Upgrade Backlog - Synergy

**Electricity Metering Projects** Electronic Communications Hub (ECH)/Enterprise Data Center Cable & Conduit Elevator Upgrade Elevators **Emergency Generators and Fueling Project** Emergency Management & Control Systems (EMCS) Emergency Operations Center and Electronic Communications Hub Building (EOC and ECH Bldg) Energy Retrofit - CCSR Energy Retrofit Program Energy Retrofit Program - Air Handler Energy Retrofit Program - Avery Pool Controller Energy Retrofit Program - Medical School Lab Surge Glass Wash Variable Air Volume System Energy Retrofit Program - Medical School Office Building Air Handler Energy Retrofit Program Heating, Ventilation and Air Conditioning Upgrades at Arrillaga Center for Sports and Recreation Energy Retrofit Program-Maples Control System Enterprise Data Center Cable & Conduit Environmental Health & Safety (EH&S) Tenant/Occupant Improvements Environmental Health & Safety Facility Expansion Escondido Road Lake Water Escondido South Hot Water Line Escondido South Interiors Renovation Escondido Village Domestic Water Lateral Replacement Escondido Village Graduate Residences (EVGR) and Parking Garages Escondido Village High-rise Sprinklers Installation Escondido Village Low Rise Sewer Infrastructure Escondido Village Low-Rise Fire Alarm Escondido Village Low-Rise Kitchen & Bath Mockup Escondido Village Sewer Infrastructure Upgrades Escondido Village Slab Heat Renovation Escondite Cottage Roof Replacement EVGR Pavilion Emergency Generator Exterior Backlog Scope & Design Exterior Backlog Stern Windows Faculty Staff Area Drainage Improvement Felt Lake Water Line Replacement Felt Lake Water Line Replacement Phase 2 Fiber cables Fire Alarms Fire Sprinkler for Campus Parking Structure V (PV) Forsythe Backbone & Firewall Refresh Forsythe Power Distribution Units (PDU) Replacement Fremont Road Longitudinal Welded Pipe Upgrade French Knob, Tube & Misc. Upgrades Furniture, Fixtures & Equipment (FF&E) Galvez Mall and Law School Lake Water Galvez Mall Lake Water Pipe Galvez Mall Sanitary Sewer Improvements Galvez Street Storm Drain Upgrade Gender-Neutral Restroom Conversions Initiatives General Use Permit (GUP) Mitigation Projects

Golf Course Lake Water Line Replacement Golf to Felt Lake Water Line Replacement Governor's Corner Suites Improvements Governor's Corner Suites Dining Societies Key Card Access Green Earth Sciences Whole Building Energy Retrofit Project (WBERP) GSB Bio-Retention Renewal Heating, Ventilation, and Air Conditioning (HVAC) High Voltage (HV) Infrastructure Upgrade and HV Transmission System Improvements High Voltage Cable Replacement High Voltage Infrastructure for ChEM-H High Voltage Replacements High Voltage Supervisory Control and Data Acquisition (SCADA) Upgrades Hohbach Hall (Redevelopment of Green East, 1st Floor) Home of Champions Hot Water Pipe Via Ortega, Via Pueblo HV Infrastructure Upgrade Information Technology & Communication Systems Information Technology System (ITS) Communications Cable Information Technology System (ITS) Communications Conduit Information Technology System (ITS) Improvements Information Technology System (ITS) Networking Systems Cable Infrastructure Improvements Infrastructure Upgrade Infrastructure Upgrade Lagunita Interiors Backlog Hammarskjold Interiors Backlog Toilet Retrofits Synergy ITS Conduit: California Ave Faculty Residences ITS Conduit: East Campus ITS Conduit: East Campus Plan ITS Conduit: Kingscote Renovation ITS Conduit: Lagunita New Wings ITS Conduit: MH Security ITS Copper: 408 Panama ITS Copper: East Campus Redevelopment ITS Copper: Forsythe/QUAD-VG ITS Copper: Frost Amphitheater ITS Copper: Kingscote Renovation ITS Copper: Manzanita Relocate ITS Copper: New Adult Hospital ITS Copper: New Bass Biology ITS Copper: New ChEM-H Bldg ITS Copper: New Childrens Hospital ITS Copper: New Denning House ITS Copper: New Manzanita Residence Hall ITS Copper: New Siebel Golf ITS Copper: Parking Stucture 10 ITS Copper: Traitel Conference Ctr. ITS Fiber Northwest Data Center and Communications Hub (NDCCH) to Medical ECH ITS Fiber Northwest Data Center and Communications Hub (NDCCH) to Puichon ITS Fiber: 408 Panama ITS Fiber: Arboretum Childcare

ITS Fiber: Beckman to Edwards ITS Fiber: Beckman to Loading Dock ITS Fiber: Beckman to West ECH ITS Fiber: Bonair to Stadium SM ITS Fiber: East Campus Redevelopment ITS Fiber: East ECH to Press ECH ITS Fiber: East ECH to Quad ECH ITS Fiber: Frost Amphitheater ITS Fiber: Haas 0.1 to Mayfield ITS Fiber: Kingscote Renovation ITS Fiber: Knoll to 670 Lomita ITS Fiber: Lagunita New Wings ITS Fiber: Maples to Police Co ITS Fiber: Medical ECH Reinforcement ITS Fiber: Medical ECH to Beckman ITS Fiber: Med ECH to Beckman ITS Fiber: Med ECH to Falk Center ITS Fiber: NDCCH 1.2 to 1.3 ITS Fiber: NDCCH to ATT Ring ITS Fiber: NDCCH to East ECH ITS Fiber: NDCCH to Forsythe DC ITS Fiber: NDCCH to MH B12-30 ITS Fiber: NDCCH to Ped SM ITS Fiber: NDCCH to Puichon ITS Fiber: NDCCH/Med/West ITS Fiber: New Bass Biology ITS Fiber: New California Ave Faculty Residences ITS Fiber: New ChEM-H Bldg ITS Fiber: New Child Care Center ITS Fiber: New Childrens Hospital ITS Fiber: New Denning House ITS Fiber: New Hospital-Med ECH ITS Fiber: New Manzanita Residence ITS Fiber: New Siebel Golf ITS Fiber: New Stanford HealthCare Parking Structure (PS) ITS Fiber: Parking Structure 10 ITS Fiber: Press ECH IDFs ITS Fiber: Press ECH Reinforce ITS Fiber: PS5 (Oak) Reinforce ITS Fiber: Puichon to EH&S ITS Fiber: Redwood City Campus ITS Fiber: Quad ECH-Aero/Astro ITS Fiber: Stadium to Maples ITS Fiber: Stern Hall to Wings ITS Fiber: Sunken Diamond ITS Fiber: Traitel Conference Center ITS Fiber: West ECH to East ECH ITS Fiber: West ECH to NDCCH ITS Fiber: West ECH to Quad ECH ITS Fiber: Women's Softball Jen-Hsun Huang Engineering Center

Junipero Serra Boulevard Lake Water Lake Lagunita to Campus East Junipero Serra Boulevard Lake Water Line Replacement Junipero Serra Boulevard Lake Water Replacement Fremont to Lake Lagunita Kairos Knob, Tube & Misc Scope and Design Kingscote/Denning Hot Water/Chilled Water Knob, Tube & Misc. Scope and Design Projects Lagunita Court Refurbishment Lagunita Dining Sewer Ejection Lagunita Stucco Restoration Lake Water Filtration Lake Water Supervisory Control and Data Acquisition Lasuen Escondido Main Quad DW Lasuen Lake Water Replacement Lasuen Mall Sewer Lauren Knob & Tube & misc. upgrade Lauren Knob & Tube & Misc. upgrade Scope and Design Li Ka Shing Center for Learning & Knowledge Li Ka Shing Center Renovation Life Safety and Code Compliance - Fire Sprinklers Life Safety and Code Compliance and Miscellaneous Upgrades Life Safety and Code Compliance Backlog Life Safety and Code Compliance Backlog Stern Elevator Life Safety and Code Compliance Fire Alarms Life Safety and Code Compliance Fire Alarms - STERN BURBANK Life Safety and Code Compliance Fire Alarms - STERN DONNER Life Safety and Code Compliance Fire Sprinklers - SIGMA ALPHA EPSILON (SAE) Life Safety and Code Compliance-Fire Alarms-STERN LARKN N Life Safety and Code Compliance-Fire Alarms-STERN LARKN W Life Safety and Code Compliance-Fire Alarms-STERN SERRA Life Safety and Code Compliance-Fire Alarms-STERN TWAIN E Life Safety and Code Compliance-Fire Alarms-STERN TWAIN N Life Safety and Code Compliance-Fire Alarms-STERN ZAPATA Loading Docks Lokey WBERP Project Lorry I Lokey Stem Cell Research Building Main Quad DW Replacement Manzanita Park Refurbishment Mars Knob, Tube & Misc. Scope and Design McCullough Energy Efficiency Mechanical, Electrical and Plumbing, Sewer & Exterior Infrastructure Medical School Office Building (MSOB) Renovation 3rd Floor Wing Meters & Backflow Preventer Meters and Backflows Middle Plaza (formerly 500 El Camino Real Residential Project) Midrise Generator Replacements Miranda Avenue Domestic Water System Reconfiguration Miranda Domestic Water Upgrade Munger 4 - Green Room Restroom Munger Domestic Hot Water Heat Exchanger Modifications Munger Paul Brest Audio/Visual System N4 DDC Migrations

Near East & West ECH UPS Refresh Network Refresh (MMR) at Livermore, West ECH, East ECH Network Taps Network-Backbone Networking Load Balancer Networking Load Balancer Refresh Networking Load Balancer System Networking Special Projects Networking Systems Copper Cable Networking Systems Fiber Cable New Buildings New Dining & Kitchens and Renovations New Residences at Lagunita New Wells & Rehabilitations North-South Axis DW Replacement North-South Axis to Roth DW Replacement Northwest Data Center and Communications Hub On Campus Photovoltaics Panama Mall Lake Water (LW) Replacement Panama Street Utility Relocation Physics-Astro HVAC Upgrades Pine Hall Electronic Communications Hub Uninterruptable Power Supply Refresh **Pump Stations** Quad 1 Exterior LED Lights Quad 14 Exterior LED Lights Quad 2 Exterior LED Lights Quad 3 Exterior LED Lights Quad 6 & 7 Exterior LED Lights Quad 8 Exterior LED lights Quarry Road HV Service Upgrade Rains Houses Renovation Recreation Sport Court Center Recycled Water System Refrigerant Leak Alarm System Renovation/Construction/Relocation of administrative Office Space (R&DE) **Renovations and Seismic Projects** Replacement Boiler Plant Replacement Central Energy Facility Site Camera and Card Reader Addition Reservoir 2 Pump Station Replacement Research Animal Facility 1 and Research Animal Facility 2 (RAF) Rehabilitation & Retrofit Research Park Dry Lab Space TI Resident Fellow Apartment Renovations Residential & Dining Enterprise (R&DE) Capitalized Operational Improvements Residential & Dining Enterprise (R&DE) Deferred Maintenance Backlog projects Residential & Dining Enterprise (R&DE) Major Renovation Plan (formally Capital Project Program (CPP) and Capital Improvement Program (CIP)) Residential & Dining Enterprises (R&DE) Deferred Maintenance Backlog **Residential Computing Wireless** Roads Roof Replacement Roofs and Maintenance Equipment Backlog Construction SAE

Roofs and Maintenance Equipment Backlog Scope & Design Row Kitchen Renovations Salvatierra St Domestic Water Replacement San Juan Hill Drainage Improvements San Juan Hill Sewer Replacement San Juan Reservoir Rehabilitation Sanitary Sewer Instrumentation Sanitary Sewer Lift Station Replacement Sanitary Sewer Rehabilitation Sapp Center for Science Teaching and Learning (formerly Science Teaching and Learning) Scientific Research Computing Facility - Backbone and Firewall Refresh Scientific Research Computing Facility "Uplift" Racks Refresh SCRL Street Light LED Retrofit Serra Mall DW Replacement Service Center Equipment Sewer and Domestic Water Line Replacement Sherlock Cluster Uplift Shriram Center for Bioengineering and Chemical Engineering Site Improvements Slab Heating Replacement Software Systems Special Fast Track Cable Spilker DDC Controls Upgrade Stanford Ave Storm Drain Replacement Stanford ChEM-H and the Wu Tsai (formerly Stanford ChEM-H and the Stanford Neurosciences Institute (SNI)) Stanford in Redwood City Stanford in Redwood City Occupant/Interior Improvements Stanford Infrastructure Program (SIP) Steam Metering Stern Complex Basement Piping Stern Hall Window Replacement Storey DHW System Renewal Storm Drain Improvements Storm Drainage Student Computing Infrastructure - Farmshare Supervisory Control and Data Acquisition (SCADA) System Upgrade Sweet Hall/Galvez Lake Water Upgrade Terman Engineering Laboratory WBERP Project Trails Undergraduate Housing and Dining Underground Utilities Infrastructure Improvements Uninterruptable Power Supply (UPS) University Terrace (previously named California Avenue Homes) UPS Refresh at Forsythe, Livermore, NDCCH, Press UPS Refresh at Quad & Puichon Utility Metering, Billing, Reporting and Sustainability Systems Integration Utility Upgrades Site & Safety Improvements Wallenberg Hall DDC Retrofit Waste Collection System Water Conservation & Recycling Plan Implementation

Water Conservation Program Water Mains Water Mells Rehabilitation West Campus Detention Facilities Whole Building Energy Retrofit Program (WBERP) Whole Building Energy Retrofit Program (WBERP) - Mechanical Engineering Research Lab (MERL) Whole Building Energy Retrofit Program (WBERP) - Varian Whole Building Energy Retrofit Program Keck 1st Floor Wilbur Dining Doors & Hardware Wilbur Roof Backlog & Asset Renewal Wireless Infrastructure Wiremold Replacement Yang & Yamazaki Environment and Energy Building Zone 2 DW Main Replacement

## **ATTACHMENT 2**

# Financing Team

Stanford University

Borrower:	The Board of Trustees of the Leland Stanford Junior University
Agent for Sale:	California State Treasurer
Issuer's Counsel:	Attorney General's Office
Bond Counsel:	Orrick, Herrington & Sutcliffe LLP
Issuer's Financial Advisor	KNN Public Finance LLC
Dealers:	Goldman, Sachs & Co. Barclays Capital Inc.
Borrower's Counsel:	Ropes and Gray, LLP
Paying Agent:	US Bank, NA
Rating Agencies:	Moody's Investors Service
	Standard & Poor's
	Fitch Ratings
Auditor to the Borrower:	PricewaterhouseCoopers LLP

#### **FIFTH AMENDMENT TO RESOLUTION NO. 255**

#### RESOLUTION OF THE CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY AMENDING THE PROJECTS SET FORTH IN RESOLUTION NO. 255, AS AMENDED, AUTHORIZING THE ISSUANCE FROM TIME TO TIME OF COMMERCIAL PAPER REVENUE NOTES TO FINANCE AND/OR TO REFINANCE EDUCATIONAL FACILITIES FOR THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

### February 28, 2019

WHEREAS, the California Educational Facilities Authority (the "Authority"), a public instrumentality of the State of California, is authorized and empowered by the provisions of the California Educational Facilities Authority Act (the "Act") to issue bonds, notes, debentures or other securities, including commercial paper notes, to finance and refinance the acquisition, construction, expansion, rehabilitation, remodeling, renovation and equipping of educational facilities by participating private colleges (as defined in the Act) situated within the State of California;

WHEREAS, The Board of Trustees of the Leland Stanford Junior University (the "Borrower") applied to the Authority for the issuance of its commercial paper notes in an aggregate principal amount not to exceed \$300,000,000 (the "Commercial Paper Notes"), to be issued from time to time on behalf of the Borrower to provide financial assistance to the Borrower to finance and refinance the acquisition, construction, expansion, rehabilitation, remodeling, renovation and equipping of certain of the Borrower's educational facilities, as more fully described in Exhibit A attached to and incorporated in the Commercial Paper Resolution and the Amendments to the Resolution (each as defined below) (collectively, the "Prior Projects");

**WHEREAS**, the Authority authorized the Commercial Paper Notes with the adoption of Resolution No. 255 on April 24, 2008 (the "Commercial Paper Resolution");

**WHEREAS**, on March 17, 2010, on April 25, 2013, on April 24, 2014, and on May 26, 2016 the Authority adopted resolutions amending the projects described in Exhibit A attached to the Commercial Paper Resolution (collectively, the "Amendments to the Resolution");

**WHEREAS**, the Borrower has determined that it is desirable to amend the projects for which the Commercial Paper Notes will be issued from time to time on behalf of the Borrower to provide financial assistance to the Borrower to finance and refinance the acquisition, construction, expansion, rehabilitation, remodeling, renovation and equipping of certain of the Borrower's educational facilities, more fully described in Exhibit A attached hereto and incorporated herein (the "Projects"); and

**WHEREAS**, the Borrower has provided documentation to the Authority demonstrating that all parts of the Projects have complied with Division 13 (commencing with Section 21000) of the Public Resources Code, or are not projects under that division;

**NOW, THEREFORE, BE IT RESOLVED** by the California Educational Facilities Authority as follows:

<u>Section 1</u> The Commercial Paper Resolution, as amended by the Amendments to the Resolution, are hereby supplemented and amended as follows: Exhibit A, which describes the Prior Projects, as attached to the Commercial Paper Resolution, as amended by the Amendments to the Resolution, and referred to in the fourth WHEREAS clause of the Commercial Paper Resolution, shall be amended by Exhibit A, which describes the Projects, attached hereto and incorporated herein.

<u>Section 2</u> Except as herein amended and supplemented, all of the findings, terms and provisions of the Commercial Paper Resolution, as amended by the Amendments to the Resolution, are hereby ratified, confirmed and approved.

Section 3 The provisions of the Authority's Resolution No. 2018-01 apply to the documents and actions approved in the Commercial Paper Resolution, as amended by the Amendments to the Resolution.

<u>Section 4</u> This amendment shall take effect from and after the date of adoption.

Date of Adoption\_\_\_\_\_

#### **EXHIBIT** A

#### **PROJECTS DESCRIPTION**

"*Projects*" means, collectively, all of the projects listed in Exhibit A to the original Commercial Paper Resolution, as amended by the Amendments to the Resolution, which are incorporated herein by reference, plus the following additional educational facilities of the Borrower, but only to the extent that the cost thereof has been financed or refinanced from proceeds of the Commercial Paper Notes:

100 Gigabyte Border Routers Upgrade 100 Gigabyte Connectivity to CENIC 408 Panama Mall Office Building 565 Cowell-Electrical Service 1651 Page Mill Human Immune Monitoring Center (HIMC) Project 1651 Page Mill Post Proj Scope 1651 Page Mill Renovation 1701 Page Mill Road Tenant Improvements 2017 Campus Drainage Improvements 2370 Watson Court Tenant Improvements 3145 Porter Drive Tenant Improvements 3172 Porter Drive Tenant Improvements Academic Equipment Access Ramps Accessible Parking Accessible Pathways Accessible Restrooms Administrative Systems Infrastructure All-Gender Restroom Conversion All-Gender Restroom Conversion Lake House Alumni Center Distributed Digital Control Upgrade Americans with Disabilities Act compliance at various buildings (ADA) Anne T. and Robert M. Bass Biology Research Building and Connective Elements Arguello Way Storm Drain Upgrade Arrillaga Family Dining Commons Robotic Autobagger Arrillaga Family Sports Center Backfill Arrillaga Hall (formerly Cardinal Hall) Auxiliary Equipment Backbone & Firewall Refresh @ Porter Drive & SCRF Backup/Storage Improvements Barriers Removal Bicycle and Pedestrian Paths & Lighting **BioChem Quad Utilities Biomedical Innovation Building** Boiler Feed Water Piping Systems Building Access Door Refresh Building Energy Retrofit Program **Building Expansions** Building Renovations Cabrillo-Dolores Faculty Homes Campus Central Management & Control System Upgrade Campus Drainage Improvements Campus Drive at Galvez Domestic Water Campus Drive East Domestic Water Replacement Campus Drive East Lake Water Line Replacement Campus Drive West Domestic Water Replacement

Campus Energy Management Control System (EMCS) Upgrade Campus Transit Improvements Capital Utilities Program (CUP) Casper Domestic Hot Water System Renewal Casper-Kimball Resident Fellow Apartment Renovation Center for Academic Medicine (formerly Clinical Excellence Center) Central Energy Facility Eyewash Showers Central Energy Facility Low Temperature Hot Water System Improvements Central Loading Dock and Stauffer III Demolition Chilled Water Extensions Chilled Water Heat Exchangers Chilled Water Metering Clark Center Whole Building Energy Retrofit Program Client/Server Hardware Communications & Networking Systems **Communications Services Conduits** Copper Cable CUP - All Other CUP - Chilled Water CUP - Creek/Pump Stations CUP - Department Firewalls CUP - Domestic Water CUP - Fish Ladders CUP - Hot Water CUP - Information Technology (IT) & Communication Systems (CS) CUP - Lake Water CUP - Other CUP - Reservoirs CUP - Sewer CUP - Steam CUP - Storm Drains CUP System Expansion and CUP System Replacement Data Center Power and Cooling Upgrade/Improvements Data Center Power Improvements Deferred/Planned Maintenance Denning House Department Firewalls Refresh Forsythe Department Firewalls Refresh Northwest Data Center and Communication Hub Departmental Firewall Refresh Distributed Digital Control (DDC) Retrofit District Work Centers Dolores Knob, Tube & Misc Upgrade Domestic Hot Water Improvements for Memorial Auditorium Domestic Water (DW) Facilities Domestic Water Inter-Tie Upgrade Domestic Water Supervisory Control and Data Acquisition Improvements (SCADA) Domestic Water System Bowdoin Pressure Reducing Valve (PRV) Stations Drainage Drainage System Upgrades Duena Sanitary Sewer Improvements Durand Domestic Hot Water (DHW) System Renewal Durand Knob, Tube & Misc Scope and Design

Durand Phase 4 DDC East Campus Infrastructure East Campus Networking & Communication Redevelopment El Camino Swale Rehab **Electrical Smart Meters** Electrical Upgrade Backlog - Synergy **Electricity Metering Projects** Electronic Communications Hub (ECH)/Enterprise Data Center Cable & Conduit Elevator Upgrade Elevators **Emergency Generators and Fueling Project** Emergency Management & Control Systems (EMCS) Emergency Operations Center and Electronic Communications Hub Building (EOC and ECH Bldg) Energy Retrofit - CCSR Energy Retrofit Program Energy Retrofit Program - Air Handler Energy Retrofit Program - Avery Pool Controller Energy Retrofit Program - Medical School Lab Surge Glass Wash Variable Air Volume System Energy Retrofit Program - Medical School Office Building Air Handler Energy Retrofit Program Heating, Ventilation and Air Conditioning Upgrades at Arrillaga Center for Sports and Recreation Energy Retrofit Program-Maples Control System Enterprise Data Center Cable & Conduit Environmental Health & Safety (EH&S) Tenant/Occupant Improvements Environmental Health & Safety Facility Expansion Escondido Road Lake Water Escondido South Hot Water Line Escondido South Interiors Renovation Escondido Village Domestic Water Lateral Replacement Escondido Village Graduate Residences (EVGR) and Parking Garages Escondido Village High-rise Sprinklers Installation Escondido Village Low Rise Sewer Infrastructure Escondido Village Low-Rise Fire Alarm Escondido Village Low-Rise Kitchen & Bath Mockup Escondido Village Sewer Infrastructure Upgrades Escondido Village Slab Heat Renovation Escondite Cottage Roof Replacement EVGR Pavilion Emergency Generator Exterior Backlog Scope & Design Exterior Backlog Stern Windows Faculty Staff Area Drainage Improvement Felt Lake Water Line Replacement Felt Lake Water Line Replacement Phase 2 Fiber cables Fire Alarms Fire Sprinkler for Campus Parking Structure V (PV) Forsythe Backbone & Firewall Refresh Forsythe Power Distribution Units (PDU) Replacement Fremont Road Longitudinal Welded Pipe Upgrade French Knob, Tube & Misc. Upgrades Furniture, Fixtures & Equipment (FF&E)

Galvez Mall and Law School Lake Water Galvez Mall Lake Water Pipe Galvez Mall Sanitary Sewer Improvements Galvez Street Storm Drain Upgrade Gender-Neutral Restroom Conversions Initiatives General Use Permit (GUP) Mitigation Projects Golf Course Lake Water Line Replacement Golf to Felt Lake Water Line Replacement Governor's Corner Suites Improvements Governor's Corner Suites Dining Societies Key Card Access Green Earth Sciences Whole Building Energy Retrofit Project (WBERP) GSB Bio-Retention Renewal Heating, Ventilation, and Air Conditioning (HVAC) High Voltage (HV) Infrastructure Upgrade and HV Transmission System Improvements High Voltage Cable Replacement High Voltage Infrastructure for ChEM-H High Voltage Replacements High Voltage Supervisory Control and Data Acquisition (SCADA) Upgrades Hohbach Hall (Redevelopment of Green East, 1st Floor) Home of Champions Hot Water Pipe Via Ortega, Via Pueblo HV Infrastructure Upgrade Information Technology & Communication Systems Information Technology System (ITS) Communications Cable Information Technology System (ITS) Communications Conduit Information Technology System (ITS) Improvements Information Technology System (ITS) Networking Systems Cable Infrastructure Improvements Infrastructure Upgrade Infrastructure Upgrade Lagunita Interiors Backlog Hammarskjold Interiors Backlog Toilet Retrofits Synergy ITS Conduit: California Ave Faculty Residences ITS Conduit: East Campus ITS Conduit: East Campus Plan ITS Conduit: Kingscote Renovation ITS Conduit: Lagunita New Wings ITS Conduit: MH Security ITS Copper: 408 Panama ITS Copper: East Campus Redevelopment ITS Copper: Forsythe/QUAD-VG ITS Copper: Frost Amphitheater ITS Copper: Kingscote Renovation ITS Copper: Manzanita Relocate ITS Copper: New Adult Hospital ITS Copper: New Bass Biology ITS Copper: New ChEM-H Bldg ITS Copper: New Childrens Hospital ITS Copper: New Denning House ITS Copper: New Manzanita Residence Hall ITS Copper: New Siebel Golf

ITS Copper: Parking Stucture 10 ITS Copper: Traitel Conference Ctr. ITS Fiber Northwest Data Center and Communications Hub (NDCCH) to Medical ECH ITS Fiber Northwest Data Center and Communications Hub (NDCCH) to Puichon ITS Fiber: 408 Panama ITS Fiber: Arboretum Childcare ITS Fiber: Beckman to Edwards ITS Fiber: Beckman to Loading Dock ITS Fiber: Beckman to West ECH ITS Fiber: Bonair to Stadium SM ITS Fiber: East Campus Redevelopment ITS Fiber: East ECH to Press ECH ITS Fiber: East ECH to Quad ECH ITS Fiber: Frost Amphitheater ITS Fiber: Haas 0.1 to Mayfield ITS Fiber: Kingscote Renovation ITS Fiber: Knoll to 670 Lomita ITS Fiber: Lagunita New Wings ITS Fiber: Maples to Police Co ITS Fiber: Medical ECH Reinforcement ITS Fiber: Medical ECH to Beckman ITS Fiber: Med ECH to Beckman ITS Fiber: Med ECH to Falk Center ITS Fiber: NDCCH 1.2 to 1.3 ITS Fiber: NDCCH to ATT Ring ITS Fiber: NDCCH to East ECH ITS Fiber: NDCCH to Forsythe DC ITS Fiber: NDCCH to MH B12-30 ITS Fiber: NDCCH to Ped SM ITS Fiber: NDCCH to Puichon ITS Fiber: NDCCH/Med/West ITS Fiber: New Bass Biology ITS Fiber: New California Ave Faculty Residences ITS Fiber: New ChEM-H Bldg ITS Fiber: New Child Care Center ITS Fiber: New Childrens Hospital ITS Fiber: New Denning House ITS Fiber: New Hospital-Med ECH ITS Fiber: New Manzanita Residence ITS Fiber: New Siebel Golf ITS Fiber: New Stanford HealthCare Parking Structure (PS) ITS Fiber: Parking Structure 10 ITS Fiber: Press ECH IDFs ITS Fiber: Press ECH Reinforce ITS Fiber: PS5 (Oak) Reinforce ITS Fiber: Puichon to EH&S ITS Fiber: Redwood City Campus ITS Fiber: Quad ECH-Aero/Astro ITS Fiber: Stadium to Maples ITS Fiber: Stern Hall to Wings ITS Fiber: Sunken Diamond

ITS Fiber: Traitel Conference Center ITS Fiber: West ECH to East ECH ITS Fiber: West ECH to NDCCH ITS Fiber: West ECH to Quad ECH ITS Fiber: Women's Softball Jen-Hsun Huang Engineering Center Junipero Serra Boulevard Lake Water Lake Lagunita to Campus East Junipero Serra Boulevard Lake Water Line Replacement Junipero Serra Boulevard Lake Water Replacement Fremont to Lake Lagunita Kairos Knob, Tube & Misc Scope and Design Kingscote/Denning Hot Water/Chilled Water Knob, Tube & Misc. Scope and Design Projects Lagunita Court Refurbishment Lagunita Dining Sewer Ejection Lagunita Stucco Restoration Lake Water Filtration Lake Water Supervisory Control and Data Acquisition Lasuen Escondido Main Quad DW Lasuen Lake Water Replacement Lasuen Mall Sewer Lauren Knob & Tube & misc. upgrade Lauren Knob & Tube & Misc. upgrade Scope and Design Li Ka Shing Center for Learning & Knowledge Li Ka Shing Center Renovation Life Safety and Code Compliance - Fire Sprinklers Life Safety and Code Compliance and Miscellaneous Upgrades Life Safety and Code Compliance Backlog Life Safety and Code Compliance Backlog Stern Elevator Life Safety and Code Compliance Fire Alarms Life Safety and Code Compliance Fire Alarms - STERN BURBANK Life Safety and Code Compliance Fire Alarms - STERN DONNER Life Safety and Code Compliance Fire Sprinklers - SIGMA ALPHA EPSILON (SAE) Life Safety and Code Compliance-Fire Alarms-STERN LARKN N Life Safety and Code Compliance-Fire Alarms-STERN LARKN W Life Safety and Code Compliance-Fire Alarms-STERN SERRA Life Safety and Code Compliance-Fire Alarms-STERN TWAIN E Life Safety and Code Compliance-Fire Alarms-STERN TWAIN N Life Safety and Code Compliance-Fire Alarms-STERN ZAPATA Loading Docks Lokey WBERP Project Lorry I Lokey Stem Cell Research Building Main Quad DW Replacement Manzanita Park Refurbishment Mars Knob, Tube & Misc. Scope and Design McCullough Energy Efficiency Mechanical, Electrical and Plumbing, Sewer & Exterior Infrastructure Medical School Office Building (MSOB) Renovation 3rd Floor Wing Meters & Backflow Preventer Meters and Backflows Middle Plaza (formerly 500 El Camino Real Residential Project) Midrise Generator Replacements

Miranda Avenue Domestic Water System Reconfiguration Miranda Domestic Water Upgrade Munger 4 - Green Room Restroom Munger Domestic Hot Water Heat Exchanger Modifications Munger Paul Brest Audio/Visual System N4 DDC Migrations Near East & West ECH UPS Refresh Network Refresh (MMR) at Livermore, West ECH, East ECH Network Taps Network-Backbone Networking Load Balancer Networking Load Balancer Refresh Networking Load Balancer System Networking Special Projects Networking Systems Copper Cable Networking Systems Fiber Cable New Buildings New Dining & Kitchens and Renovations New Residences at Lagunita New Wells & Rehabilitations North-South Axis DW Replacement North-South Axis to Roth DW Replacement Northwest Data Center and Communications Hub On Campus Photovoltaics Panama Mall Lake Water (LW) Replacement Panama Street Utility Relocation Physics-Astro HVAC Upgrades Pine Hall Electronic Communications Hub Uninterruptable Power Supply Refresh **Pump Stations** Quad 1 Exterior LED Lights Quad 14 Exterior LED Lights Quad 2 Exterior LED Lights Quad 3 Exterior LED Lights Quad 6 & 7 Exterior LED Lights Quad 8 Exterior LED lights Quarry Road HV Service Upgrade Rains Houses Renovation Recreation Sport Court Center Recycled Water System Refrigerant Leak Alarm System Renovation/Construction/Relocation of administrative Office Space (R&DE) **Renovations and Seismic Projects** Replacement Boiler Plant Replacement Central Energy Facility Site Camera and Card Reader Addition Reservoir 2 Pump Station Replacement Research Animal Facility 1 and Research Animal Facility 2 (RAF) Rehabilitation & Retrofit Research Park Dry Lab Space TI Resident Fellow Apartment Renovations Residential & Dining Enterprise (R&DE) Capitalized Operational Improvements Residential & Dining Enterprise (R&DE) Deferred Maintenance Backlog projects

Residential & Dining Enterprise (R&DE) Major Renovation Plan (formally Capital Project Program (CPP) and Capital Improvement Program (CIP)) Residential & Dining Enterprises (R&DE) Deferred Maintenance Backlog **Residential Computing Wireless** Roads Roof Replacement Roofs and Maintenance Equipment Backlog Construction SAE Roofs and Maintenance Equipment Backlog Scope & Design Row Kitchen Renovations Salvatierra St Domestic Water Replacement San Juan Hill Drainage Improvements San Juan Hill Sewer Replacement San Juan Reservoir Rehabilitation Sanitary Sewer Instrumentation Sanitary Sewer Lift Station Replacement Sanitary Sewer Rehabilitation Sapp Center for Science Teaching and Learning (formerly Science Teaching and Learning) Scientific Research Computing Facility - Backbone and Firewall Refresh Scientific Research Computing Facility "Uplift" Racks Refresh SCRL Street Light LED Retrofit Serra Mall DW Replacement Service Center Equipment Sewer and Domestic Water Line Replacement Sherlock Cluster Uplift Shriram Center for Bioengineering and Chemical Engineering Site Improvements Slab Heating Replacement Software Systems Special Fast Track Cable Spilker DDC Controls Upgrade Stanford Ave Storm Drain Replacement Stanford ChEM-H and the Wu Tsai (formerly Stanford ChEM-H and the Stanford Neurosciences Institute (SNI)) Stanford in Redwood City Stanford in Redwood City Occupant/Interior Improvements Stanford Infrastructure Program (SIP) Steam Metering Stern Complex Basement Piping Stern Hall Window Replacement Storey DHW System Renewal Storm Drain Improvements Storm Drainage Student Computing Infrastructure - Farmshare Supervisory Control and Data Acquisition (SCADA) System Upgrade Sweet Hall/Galvez Lake Water Upgrade Terman Engineering Laboratory WBERP Project Trails Undergraduate Housing and Dining Underground Utilities Infrastructure Improvements Uninterruptable Power Supply (UPS) University Terrace (previously named California Avenue Homes)

UPS Refresh at Forsythe, Livermore, NDCCH, Press UPS Refresh at Quad & Puichon Utility Metering, Billing, Reporting and Sustainability Systems Integration Utility Upgrades Site & Safety Improvements Wallenberg Hall DDC Retrofit Waste Collection System Water Conservation & Recycling Plan Implementation Water Conservation Program Water Mains Water Wells Rehabilitation West Campus Detention Facilities Whole Building Energy Retrofit Program (WBERP) Whole Building Energy Retrofit Program (WBERP) - Mechanical Engineering Research Lab (MERL) Whole Building Energy Retrofit Program (WBERP) - Varian Whole Building Energy Retrofit Program Keck 1st Floor Wilbur Dining Doors & Hardware Wilbur Roof Backlog & Asset Renewal Wireless Infrastructure Wiremold Replacement Yang & Yamazaki Environment and Energy Building Zone 2 DW Main Replacement