## CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY

## **Executive Summary**

Applicant:	California-N ("CNMH"	Ievada Methodist Home	es Amount Requested: Loan Term:	\$39,000,000 30 years		
	· ·	eet, Suite 100	Date Requested:	Dec. 1, 2005		
	Oakland, Ca		Resolution Number:	F-315		
	Alameda Co		resolution rumber.	1 515		
<b>Project Sites</b> :			California, Monterey County			
		Street, Oakland, Califor				
Facility Type:		care facility, skilled nu				
		n proceeds will be use nt Residence improvem	d to expand and improve Fores	t Hill Manor and to		
	e of Issue:		ering with fixed rates			
Credit Enh		Cal Mortgage Insura				
Expect	ed Rating:	00	's (Based on Cal-Mortgage's cre	dit rating)		
	derwriter:	Herbert J. Sims & Co		0,		
Bone	d Counsel:	Orrick, Herrington a	nd Sutcliffe			
demand for its se	ervices in the	Monterey and Alameda	income for the past three fiscal County areas. CNMH's balance d significant net assets.			
Sources of Reve	enues: (6/30/0	05)	_Amount_	Percent		
	Resident fees		\$9,654,165	62.3%		
		of entrance subscription	ns 2,921,447	18.9%		
Patient fees			2,349,599	15.1%		
	Interest incom		271,045	1.8%		
		ased from restrictions	109,210	0.7%		
		in on investments	72,789	0.5%		
	Rental income		65,114	0.4%		
Miscellaneous			43,637	0.3%		
	Total revenue	9	<u>\$15,487,006</u>	<u>100%</u>		
Estimated Sour	ces of Funds:		Estimated Uses of Funds:			
Bond Proceeds		\$39,000,000	Construction	\$31,215,000		
Equity Funds		4,552,000	Reimbursement	4,500,000		
Investment Earn			Debt Service Reserve Fund	2,052,000		
Trustee Held F	unds	1,165,000	Financing Costs	6,950,000		
Total Sources		<u>\$44,717,000</u>	Total Uses	<u>\$44,717,000</u>		
Legal Review: Applicant.	No information	on was disclosed to qu	estion the financial viability or l	egal integrity of the		
			uthority approve a resolution fo 000,000, subject to a final Cal-			

#### STAFF SUMMARY AND RECOMMENDATION

## California-Nevada Methodist Homes ("CNMH")

December 1, 2005 Resolution Number: F-315

I. **PURPOSE OF FINANCING**: CNMH is embarking on a plan to expand its operations to meet increasing demand for residential care facilities. Loan proceeds will be used to expand and improve the Forest Hill Manor (FHM) and to reimburse CNMH for improvement costs to the Lake Park Retirement Residence (LPRR).

Capitalized interest	8,999,000
Insurance premium1	,825,000
Cost of issuance	658,000
Underwriters discount	

## 

#### **Structure of Financing:**

- Negotiated public offering with serial and term bond maturities.
- Fixed interest rates.
- Final maturity date of October 1, 2035.
- Credit enhancement Cal-Mortgage Insurance.
- Expected Credit Rating: A (S&P), based on Cal-Mortgage Insurance.
- Debt Service Reserve Fund.
- General obligation and gross revenue pledge.
- Financial covenants acceptable to the Authority.

## II. FINANCIAL STATEMENTS AND ANALYSIS:

#### **California-Nevada Methodist Homes**

#### STATEMENT OF ACTIVITIES

## (Unrestricted)

	3 Months			
	Ended Sept. 30	For the Year Ended June 30		<u>ine 30</u>
	2005	2005	2004	2003
	(Unaudited)			
Revenue				
Resident fees	\$ 2,565,383	\$ 9,654,165	\$ 9,052,323	\$ 8,675,417
Patient fees	622,810	2,349,599	1,878,944	1,847,361
Amortization of entrance subscriptions	730,362	2,921,447	2,874,367	3,400,054
Interest income	93,972	271,045	273,203	327,460
Rental income	17,041	65,114	63,775	60,242
Unrealized gain (loss) on investments	(31,374)	72,789	(238,615)	471,092
Realized gain on investments	-	-	21,710	1,889
Miscellaneous	12,202	43,637	48,988	49,736
Net assets released from restrictions	5,481	109,210	687,526	977,390
Total revenue	4,015,877	15,487,006	14,662,221	15,810,641
	,,	- , ,	, ,	
Expenses				
Medical services	724,992	2,965,682	2,799,354	2,631,454
Food and food services	819,383	3,395,422	3,195,530	3,104,329
Administration	851,002	3,439,533	3,273,645	3,106,129
Housekeeping	187,673	696,903	642,918	610,485
Utilities	184,449	747,338	712,272	664,700
Personal care	238,520	1,088,926	1,029,219	992,774
Maintenance and operations	194,173	871,399	825,034	789,935
Medical care	80,398	301,360	239,552	499,009
Laundry	9,257	26,831	24,974	27,418
Activities	53,482	229,240	206,359	200,615
Social services	15,222	71,059	58,728	52,322
Property taxes and insurance	26,001	118,884	134,849	102,764
Depreciation	320,506	1,249,783	1,086,004	1,122,635
Interest	43,253	128,943	36,021	21,366
Sale of facility expense	15,460	71,491	-	-
Bad debt (recovery)	-	121	(11,357)	9,486
Total expenses	3,763,771	15,402,915	14,253,102	13,935,421
Increase in unrestricted net assets	252,106	84,091	409,119	1,875,220
Unrestricted net assets, beginning of year	4,535,003	4,450,912	4,041,793	2,166,573
Unrestricted net assets, end of year	\$ 4,787,109	\$ 4,535,003	\$ 4,450,912	\$ 4,041,793

#### <u>California-Nevada Methodist Homes</u> <u>Statement of Financial Position</u>

		As of						
	Se	ptember 30,			As	s of June 30,		
		2005		2005		2004		2003
	(1	U <b>naudited</b> )						
ASSETS								
Current assets:	¢	1 252 205	¢	2 120 200	¢	1 4 4 1 7 5 4	¢	1 100 0 50
Cash and cash equivalents	\$	1,353,395	\$	2,120,308	\$	1,461,756	\$	1,123,260
Investments, at fair value		7,640,152		7,544,983		5,347,876		5,898,561
Accounts and notes receivable, net		279,729		625,305		258,048		366,858
Accrued interest		75,682		55,030		58,113		63,769
Prepaid expenses		376,180		785,116		720,994		736,700
Total current assets		9,725,138		11,130,742		7,846,787		8,189,148
Property and equipment, net		16,133,705		15,954,965		15,511,614		11,808,662
Other assets		90,584		67,542		550,374		603,307
Total Assets	\$	25,949,427	\$	27,153,249	\$	23,908,775	\$	20,601,117
LIABILITIES AND NET ASSETS								
Liabilities								
Current liabilities:								
Account payable - trade	\$	553,791	\$	853,268	\$	1,175,785	\$	1,032,701
Line of credit		3,763,040		3,763,040		3,363,040		-
Accrued liabilities		399,882		851,107		578,415		685,855
Notes payable				-		10,000		-
Total current liabilities		4,716,713		5,467,415		5,127,240		1,718,556
Long term:								
Accrued severance pay		85,323		85,323		88,808		88,808
Notes payable		36,000		36,000		36,000		98,000
Entrance deposits		691,410		680,269		93,240		415,300
Deferred revenue from entrance subscription		15,048,369		15,778,733		13,607,651		13,167,232
Deferred compensation		67,741		68,756		66,211		67,728
Other		2,605		2,605		2,605		2,605
Total liabilities		20,648,161		22,119,101		19,021,755		15,558,229
Net assets:								
Unrestricted		4,787,109		4,535,003		4,450,912		4,041,793
Temporarily restricted		514,157		499,145		436,108		1,001,095
Total net assets		5,301,266		5,034,148		4,887,020		5,042,888
		2,201,200		-,,		.,,		2,2.2,000
TOTAL LIABILITIES AND NET ASSETS	\$	25,949,427	\$	27,153,249	\$	23,908,775	\$	20,601,117

Financial Ratios:	Proforma (a)(b) FYE 2005			
Debt Service Coverage (x)	1.63	11.34	42.51	141.31
Debt/Unrestricted Net Assets (x)	8.81	.01	.02	.02
Margin (%)		.54	2.79	2.58
Current Ratio (x)		2.04	1.53	4.77

(a) Recalculates 2005 audited results to include the impact of this proposed financing.

(b) Proforma debt service coverage is based on budget projections of Year 3 in feasibility study.

Normally, the proforma debt service coverage is calculated based on the fiscal year 2005 audited results with the additional bond debt payment. The proforma debt service coverage using the normal calculation is .67x, which does not take into consideration the additional revenue that would be generated from the new facility.

### **Financial Discussion:**

# CNMH has posted positive net income for the past three fiscal years and has a high demand for its services in the Monterey and Alameda County areas.

CNMH's revenues consist primarily of resident fees, amortization of entrance fees, patient fees and interest income accounting for approximately 98% of total revenues in fiscal year ending 2005. Total revenue declined from \$15.8 million in fiscal year end 2003 to \$15.5 million in fiscal year 2005, primarily as a result of ending the capital contributions for the LPRR skilled nursing facility expansion. The LPRR project was completed in fiscal year 2005.

When continuing care retirement communities (CCRC) receive an entrance fee, they also book an equal liability. Entrance fees are amortized as revenue over the expected life of the resident. If the resident dies earlier than expected, the remaining liability is eliminated representing a benefit to a CCRC. In fiscal year 2003, there were a high number of earlier than expected deaths at CNMH, resulting in a \$3.4 million amortized total. In fiscal years 2004 and 2005, there were the average amounts of deaths resulting in lower revenue of \$2.9 million.

Operating expenses increased due to inflationary factors in the market. CNMH has experienced an increase in expenses for utilities and administration, which are comprised of employee benefits, liability insurance and State Workers' Compensation insurance. Management has aggressively approached these expense items to minimize the impact to residents. Additionally, management has focused on increasing occupancy at both FMH and LPRR to create greater economies of scale.

The increase in unrestricted net assets for fiscal year 2003 was unusually high due to the high number of unexpected deaths, the significant earnings gained from the stock market and the capital contributions related to the LPRR skilled nursing facilities expansion.

# CNMH's balance sheet is solid with good liquidity, a strong debt service coverage ratio, and significant net assets.

A steady increase in cash and investments from fiscal years 2003 through 2005 was reported as occupancy increased during the last six months of fiscal year 2005 and entrance fees were collected from new residents. In addition, the net value of property increased as the LPRR skilled nursing expansion was completed.

CNMH's current balance sheet is strong with good liquidity as cash and cash equivalents exceed \$2.1 million, a debt service coverage ratio of 11.24x, and total net assets of over \$5 million. CNMH will be highly leveraged upon issuance of the bonds with a debt to unrestricted net assets ratio of 8.61x, however its proforma debt service coverage is a 1.63x, indicating CNMH has the ability to repay the proposed loan.

### III. UTILIZATION STATISTICS:

Forest Hill Manor, Pacific Grove						
Fiscal Year Ending June 30,	Independent Living	Assisted Living				
2003	83.3%	91.7%				
2004	81.8%	83.3%				
2005	87.9%	91.7%				
2006*	97.0%	83.3%				
* For three months and ing Sar	tombor 30, 2005					

#### **Average Annual Occupancy Percent**

\* For three months ending September 30, 2005.

#### Lake Park Retirement Residence, Oakland

Fiscal Year Ending June 30,	Independent Living	Assisted Living	Skilled Nursing
2003	82.2%	76.9%	95.0%
2004	84.8%	76.9%	88.5%
2005	84.5%	75.0%	80.0%
2006*	86.1%	76.1%	85.0%
	1 20 2005		

\* For three months ending September 30, 2005.

#### **IV. BACKGROUND:**

Founded more than fifty years ago, California-Nevada Methodist Homes is a California nonprofit public benefit corporation based in Oakland, California. CNMH operates two lifecare continuing care retirement communities, Forest Hill Manor in Pacific Grove and Lake Park Retirement Residence in Oakland and one free-standing skilled nursing facility, Pacific Grove Convalescent Hospital.

#### Licenses and Contracts

FHM and LPRR are each licensed by the State of California Department of Social Services as a residential care facility for the elderly. All facilities are also licensed by the California Department of Health Services. CNMH is a member of the American Association of Homes and Services for the Aging and a member of the California Association of Homes and Services for the Aging.

#### Service Area and Competition:

#### Forest Hill Manor

There are two primary competitors in Pacific Grove; Canterbury Woods and Carmel Valley Manor. Both facilities are lifecare CCRCs built more than 30 years ago. Like Forest Hill Manor, Canterbury Woods and Carmel Valley Manor have strong occupancy levels. The proposed project will give Forest Hill Manor a distinct competitive advantage in several ways:

- 1. State-of-the-art skilled nursing center with 18 private beds and 8 semi-private beds
- 2. State-of-the-art assisted living apartments
- 3. 8 cottage units in 2 4-plex buildings at the front of the campus

- 4. 24 spacious apartment units
- 5. Continuing care contract option (90% refundable and traditional, non-refundable)

## Lake Park Retirement Residence

The recent 9-bed addition to the skilled nursing center at Lake Park Retirement Residence has balanced the continuum of care for that campus so that now all lifecare residents should be able to receive nursing care on campus - a key in marketing a lifecare CCRC. Additionally, the diversity of the resident population at Lake Park Retirement Residence is a testament to the Facility's position in the market; its resident population is reflective of the population of downtown Oakland ongoing demand. The pricing of the entrance fees and monthly fees is competitive and generally less than the pricing levels at the two competitive facilities in the market, St. Paul's Tower and Piedmont Gardens.

	Original	Amount Outstanding	Estimated Amount Outstanding after
Date Issued:	Amount	As of 6/30/05*	<b>Proposed Financing</b>
Existing:			
Notes payable	\$36,000	\$36,000	\$36,000
Proposed:			
CHFFA 2005 Bonds			39,000,000
Totals		\$36,000	\$39,036,000
* Includes current portion of long-term of	lebt.		

## **IV. OUTSTANDING DEBT:**

## V. SECTION 15438.5 OF THE ACT (Savings Pass Through):

It is the intent of the Legislature in enacting this part to provide financing only to health facilities that can demonstrate the financial feasibility of their projects. It is further the intent of the Legislature that all or part of any savings experienced by a participating health institution, as a result of that tax-exempt revenue bond funding, be passed on to the consuming public through lower charges or containment of the rate of increase in hospital rates.

CNMH has provided a description of its savings pass through in **Exhibit A**.

## VI. SECTION 15459.1 (b) OF THE ACT (Community Service Requirement):

As a condition of the issuance of revenue bonds, whether by the Authority or any local agency, each borrower shall give reasonable assurance to the Authority that the services of the health facility will be made available to all persons residing or employed in the area served by the facility. As part of this assurance, borrowers shall agree to a number of actions, including (a) to advise each person seeking services at the borrower's facility as to the person's potential eligibility for Medi-Cal and Medicare benefits or benefits from other governmental third-party payers, and (b) to post notices in appropriate areas within the

facility regarding services being available to all in the service area. This agreement is a standard "Certification and Agreement Regarding Community Service Obligation".

CNMH has executed this certification and whether Medi-Cal and Medicare patients are accepted. A copy of the certification is provided as **Exhibit B**.

## VII. RELIGIOUS AFFILIATION DUE DILIGENCE:

Staff has reviewed the Applicant's responses to the questions contained in the Religious Affiliation portion of the application. No information was disclosed in the questionnaire or discovered by staff to question the Applicant's compliance with the provisions of the Authority's Act relating to religious affiliation.

## VIII. LEGAL REVIEW:

Staff has reviewed the Applicant's responses to the questions contained in the Legal Status portion of the Application. No information was disclosed to question the financial viability or legal integrity of this applicant.

## IX. STAFF RECOMMENDATION:

Staff recommends the Authority approve a resolution for California-Nevada Methodist Homes in an amount not to exceed \$39,000,000, subject to a final Cal-Mortgage insurance commitment.