CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY THE HELP II PROGRAM EXECUTIVE SUMMARY

| Applicant: | Anka Behavioral Health, Inc. ("Anka") | Amount Requested: | \$750,000 | | |
|---|---------------------------------------|-----------------------------|----------------|--|--|
| | 1850 Gateway Blvd, Suite 900 | Requested Loan Term: | 15 years | | |
| | Concord, CA 94520 | Date Requested: | March 27, 2008 | | |
| | Contra Costa County | Resolution Number: | HII-216 | | |
| Project Site: | 401 S. Airport Way, Manteca, CA 9533 | 7 | | | |
| Facility Type: Rehabilitation Facility, Residential Treatment Facility | | | | | |
| Prior HELP II Loan Borrower: No | | | | | |

Background: Anka (formerly Phoenix Programs, Inc.) was founded in 1973 to provide comprehensive rehabilitation and behavioral health services to persons with disabilities in Contra Costa County (primarily those with mental and developmental disabilities.) During the past thirty-five years, Anka has expanded its programs to other locations throughout the State and currently operates more than 64 programs in 19 counties in California.

Uses of Loan Proceeds: Loan proceeds will be used to refinance an existing variable interest rate bank loan in the amount of \$750,000 with a current interest rate of 6.50%. Refinancing this loan at a lower fixed interest rate of 3% will result in an estimated interest savings of approximately \$243,000 over the life of the proposed HELP II loan.

Financing Structure

- 15-year fixed rate loan.
- 180 equal monthly payments of approximately \$5,179 (yearly payments of approximately \$62,148).
- First lien position on property located at 401 South Airport Way, Manteca, CA 95337.
- Loan to value ratio not to exceed 95% (estimated loan to value ratio is 91%).

Financial Overview: Anka appears to have demonstrated a pattern of financial stability, modest profitability and significant growth in revenues during fiscal years 2005 through 2007. Anka appears to have maintained an adequate balance sheet during our review period with good liquidity and should be able to comfortably meet its HELP II loan payments.

| Sources of Funds | | <u>Uses of Funds</u> | |
|------------------|------------------|----------------------------------|------------------|
| HELP II Loan | \$750,000 | Refinance construction bank loan | \$750,000 |
| Borrower Funds | 15,000 | Financing costs | 15,000 |
| Total Sources | <u>\$765,000</u> | Total Uses | <u>\$765,000</u> |

Legal Review: No information was disclosed to question the financial viability or legal integrity of the Applicant.

Staff Recommendation: Staff recommends approval of a HELP II loan for Anka Behavioral Health, Inc. in an amount not to exceed \$750,000 for a term not to exceed 15 years, and contingent upon financing terms acceptable to the Authority.

STAFF SUMMARY AND RECOMMENDATION THE HELP II PROGRAM March 27, 2008

Anka Behavioral Health, Inc. (Anka) Resolution Number: HII-216

I. PURPOSE OF FINANCING

Refinance construction bank loan\$ 750,000

Anka purchased land located at 401 South Airport Way in Manteca during 2004 for \$250,000 and built a 3,200 square foot 14-bed residential facility (Northstar) on this property in 2006/2007. Anka had been forced to build the Northstar project as a result of the City of Stockon's eminent domain process at their previously located Northstar project in Stockton. It was not Anka's preference to relocate; however, Anka realized the new project was providing vital services to clients and forged ahead with the new Northstar project. The Northstar project services is funded by the Department of Mental Health.

Financing for this construction project was provided by a loan obtained from Bank of the West. This loan provides for a variable interest rate tied to the prime interest rate plus .50%. Currently the loan rate is 6.50%. The loan terms require payment of interest only with a balloon payment due in July 2008. Refinancing will provide Anka with a low fixed interest rate, stable debt payments compared to the existing variable rate loan and will also avoid a balloon payment.

The proposed HELP II loan will be secured by a 1st lien on the property located at 401 South Airport Way in Manteca, CA. The estimated value of the property is \$820,000, leading to a loan to value ratio of 91%. CHFFA will require a full appraisal report on this property prior to closing this loan.

| Financing Costs | | <u>15,000</u> |
|---------------------|--------------|-------------------|
| Escrow fee | | |
| Authority fee | <u>9,375</u> | |
| Total Uses of Funds | | <u>\$ 765,000</u> |

II. FINANCIAL STATEMENTS AND ANALYSIS

Anka Behavioral Health, Inc. Statement of Activities (Unrestricted)

| | For the year ended June 30 | | | |
|--|----------------------------|---------------|---------------|--|
| | 2007 | 2006 | 2005 | |
| | | | | |
| <u>Support, Revenue & Gains</u> | | | | |
| Government support | \$ 18,831,761 | \$ 18,124,869 | \$ 17,152,937 | |
| Contract service | 2,732,199 | 2,733,912 | 2,684,776 | |
| Client fees | 886,597 | 560,061 | 546,350 | |
| Other | 360,730 | 13,198 | 259,421 | |
| Contributions | 58,225 | 65,285 | 99,733 | |
| Total support, revenue and gains | 22,869,512 | 21,497,325 | 20,743,217 | |
| E | | | | |
| Expenses Salaries and benefits | 12 621 445 | 10 072 252 | 12 014 541 | |
| | 13,631,445 | 12,873,353 | 12,914,541 | |
| Rent and occupancy | 2,198,013 | 1,762,635 | 1,632,261 | |
| Other operating expense | 1,316,654 | 1,543,419 | 1,487,269 | |
| Supplies and Equipment | 1,175,441 | 1,114,582 | 1,090,191 | |
| Professional fees | 945,882 | 981,795 | 876,323 | |
| Subrecipient | 944,186 | 624,310 | 169,699 | |
| Utilities and telephone | 932,060 | 961,292 | 913,719 | |
| Insurance | 408,300 | 402,005 | 397,943 | |
| Interest expense | 318,217 | 242,384 | 247,218 | |
| Depreciation | 280,870 | 217,972 | 202,980 | |
| Transportation and vehicle maintanence | 201,522 | 190,364 | 217,695 | |
| Office supplies, postage, and shipping | 194,212 | 227,986 | 217,385 | |
| Amortization | 170,857 | 96,619 | 113,987 | |
| Bad debts | 51,261 | 135,500 | 139,837 | |
| Loss on disposition of F/A | 2,178 | 9,966 | 21,415 | |
| Total expenses | 22,771,098 | 21,384,182 | 20,642,463 | |
| Change in unrestricted net assets | 98,414 | 113,143 | 100,754 | |
| Unrestricted net assets at beginning of year | 2,385,190 | 2,272,047 | 2,171,293 | |
| Unrestricted net assets end of year | \$ 2,483,604 | \$ 2,385,190 | \$ 2,272,047 | |

Anka Behavioral Health, Inc. Statement of Financial Position

| | | | As | of June 30 | | |
|---------------------------------------|----|---------------------|----|------------|----|------------------|
| | | 2007 | | 2006 | | 2005 |
| Assets | | | | | | |
| Current Assets: | | | | | | |
| Cash and cash equivalents | \$ | 886,631 | \$ | 178,439 | \$ | 217,448 |
| Contracts and other receivable, net | Ψ | 2,488,428 | ψ | 2,925,041 | ψ | 2,891,349 |
| Prepaid expenses | | 2,488,428 69,346 | | 4,459 | | 2,891,349 468 |
| Total Current Assets | - | 3,444,405 | | 3,107,939 | | 3,109,265 |
| Total Current Assets | | 3,444,405 | | 5,107,757 | | 5,107,205 |
| Property and equipment, net | | 4,212,848 | | 4,691,507 | | 3,204,900 |
| Construction in progress | | - | | - | | 383,529 |
| Deposits | | 302,247 | | 267,858 | | 235,543 |
| Intangibles, net | | 233,552 | | 263,103 | | 293,601 |
| Other assets | | 62,101 | | 50,614 | | 35,010 |
| Total Assets | \$ | 8,255,153 | \$ | 8,381,021 | \$ | 7,261,848 |
| Lishilidion 9. Not Arrota | | | | | | |
| Liabilities & Net Assets | | | | | | |
| Current Liabilities: | | | | | | |
| Accounts payable | \$ | 686,738 | \$ | 636,304 | \$ | 925,699 |
| Accrued vacation | | 304,186 | | 305,455 | | 260,075 |
| Accrued payroll and related taxes | | 518,363 | | 475,932 | | 473,350 |
| Other accrued liabilities | | 423,482 | | 168,313 | | 363,054 |
| Line of credit | | - | | 1,200,000 | | 410,749 |
| Notes payable, current portion | | 258,330 | | 155,615 | | 291,225 |
| Total Current Liabilities | | 2,191,099 | | 2,941,619 | | 2,724,152 |
| Notes payable, net of current portion | | 3,469,618 | | 3,054,212 | | 2,265,649 |
| Total Liabilities | | 5,660,717 | | 5,995,831 | | 4,989,801 |
| | | - , , | | | | y y |
| Net Assets: | | | | | | |
| Unrestricted | | 2,483,604 | | 2,385,190 | | 2,272,047 |
| Temporarily restricted | | 110,832 | | - | | - |
| Total Liabilities & Net Assets | \$ | 8,255,153 | \$ | 8,381,021 | \$ | 7,261,848 |
| | | | | | | |
| Financial Ratios: | | | | | | |
| Proforma (a) | | | | | | |
| Debt Service Coverage (x) 1.47 | | 1.47 | | 1.07 | | 1.15 |
| Debt/Unrestricted Net Assets (x) 1.50 | | 1.50 | | 1.35 | | 1.13 |
| Margin (%) | | 0.43% | | 0.53% | | 0.49% |
| Current Ratio (x) | | 1.57 | | 1.06 | | 1.14 |
| | | | | | | |

(a) Recalculates 2007 audited results to include the impact of this proposed financing.

Financial Discussion – Statement of Activities (Income Statement)

Anka's income statement appears to exhibit consistent increases in unrestricted net assets during our review period.

Anka appears to have a proven track record with a successful operating history since 1973. Anka has experienced positive operating results for the last three fiscal years with increases in unrestricted net assets. Ankas's income statement appears to exhibit consistent revenue growth supported by its ability to provide services to an increasing number of clients, as clients served increased from 600 in FY 2005 to 1,050 in FY 2007.

Important Facts to Note:

- In FY 2007, Anka reported an increase in unrestricted net assets of \$98,000. Total revenue increased from \$21.5 million in FY 2006 to \$22.9 million in FY 2007. Anka's revenues and expenses both increased by approximately 6%. Client fees and other revenues increased substantially due to an increase in client rental/food revenues as a result of the rollout of new programs. In addition, revenue increased due to the sale of real property, which Anka refers to as "the Cottontail property," for approximately \$300,000.
- During FY 2006, Anka reported an increase in unrestricted net assets of \$113,000, 12% higher than FY 2005. Anka's revenues and patients served also increased.

Financial Discussion – Statement of Financial Position (Balance Sheet)

Anka's balance sheet appears adequate with good liquidity and satisfactory debt service coverage, thus Anka should comfortably be able to make repayments of the proposed HELP II loan.

Important Facts to Note:

• In FY 2007, Anka reported total unrestricted net assets of \$2.4 million, a 4% increase over FY 2006. Anka appears to have adequate liquidity with a 1.57x current ratio, supported by significant cash/cash equivalents of \$886,000. Anka has taken on significant levels of long-term debt since FY 2005 to fund expansion projects for new property, plant and equipment and its current debt to unrestricted net assets is significantly leveraged at 1.50x. Although significantly leveraged, Anka appears to be in a position to comfortably repay the proposed HELP II loan as its proforma debt service coverage ratio is 1.47x, which is within acceptable guideline levels established for the HELP II Loan Program.

• Anka maintains two operating lines of credit (LOC's) with Bank of the West, one with a current loan balance of \$500,000 and the other with \$0 balance. These LOC's have limits of \$1.4 million and \$500,000 respectively. Both LOC's have variable interest rates tied to the prime rate. Anka has historically maintained LOC's accounts as a strategic financing tool and the current loan balances appear to be within normal historical levels.

III. UTILIZATION STATISTICS

Clients Served Fiscal Year Ended June 30

| | <u>2007</u> | <u>2006</u> | <u>2005</u> |
|--------|-------------|-------------|-------------|
| Totals | 1050 | 950 | 600 |

IV. ORGANIZATION

Background

Founded in 1973, Anka Behavioral Health, Inc., formerly Phoenix Programs, Inc., was incorporated as a non-profit corporation to provide comprehensive rehabilitation and behavioral health services to persons with disabilities, primarily those with mental and developmental disabilities in Contra Costa County. Anka's campuses include three multi-service centers, one in each area of the county, and a 20-bed shelter for a similar population in Antioch.

Over the last thirty-five years, Anka has expanded its programs into other areas of the state and currently operates more than 64 programs in 19 counties throughout California.

These centers serve approximately 6,000 visits per year. Anka centers offer various services to help clients access healthcare, dental services, psychiatric evaluations, medications, money management, case management, social services, and individual and group counseling. Anka provides further assistance to the homeless population affected by mental illness and substance abuse in the form of social rehabilitation programs, crisis residential housing, community living programs, independent living apartments, Phoenix Enterprises Workshops, job training, and job placement services.

Licenses

Anka is licensed by the State Department of Social Services to operate Transitional Residential Treatment Programs. Additionally, Anka is licensed by the State Department of Social Services to operate a Social Rehabilitation Facilities.

V. OUTSTANDING DEBT

| Date Issued | Original Amount | Amount Outstanding* As of June 30, 2007 | Estimated Amount Outstanding after Proposed Financing |
|----------------------------------|--------------------|--|---|
| Existing Long-Term Debt: | | | |
| Union Bank | \$1,474,950 | \$1,455,612 | \$1,455,612 |
| Bank of the West | 750,000 | 750,000 | 0 |
| National City Mortgage | 207,075 | 195,618 | 195,618 |
| GMAC Mortgage | 169,200 | 142,867 | 142,867 |
| Wells Fargo Mortgage | 181,735 | 170,154 | 170,154 |
| Bank of the West | 193,542 | 145,926 | 145,926 |
| HUD | 616,300 | 483,222 | 483,222 |
| City of Concord | 32,710 | 115,031 | 115,031 |
| Bank of the West | 310,242 | 146,825 | 146,825 |
| American Honda | 35,700 | 21,663 | 21,663 |
| State of California (forgivable) | 97,404 | 97,404 | 97,404 |
| Unsecured note (Private) | 37,292 | 3,626 | 3,626 |
| Proposed | | | |
| CHFFA HELP II, 2008 | | N/A | 750,000 |
| TOTAL DEBT | | \$3,727,948 | \$3,727,948 |

*Includes current portion of long-term debt.

VI. DUE DILIGENCE:

Due diligence has been completed with regard to the following items:

- Savings Pass Through: WRA has provided a description of its savings pass through in **Exhibit A.**
- Section 15459.1 of the Act (Community Service Requirement): Contra Costa Association for Retarded Citizens has executed this certification indicating that Medi-Cal and Medicare patients are accepted. A copy of the certification is provided as **Exhibit B.**
- Religious Due Diligence
- Legal Review

VII. STAFF RECOMMENDATION

Staff recommends approval of a HELP II loan for Anka Behavioral Health, Inc. in an amount not to exceed \$750,000 for a term not to exceed 15 years, and contingent upon financing terms acceptable to the Authority.