

# Sustainable Communities Grant & Loan Program

**Annual Report of Activities** 

2004

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## CALIFORNIA POLLUTION CONTROL FINANCING AUTHORITY Sustainable Communities Grant and Loan Program Report of Activities 2004

This report of activities for the Sustainable Communities Grant and Loan Program (SCGL) is submitted pursuant to Health and Safety Code Section 44525.6 for the calendar year ending December 31, 2004.

#### BACKGROUND

Legislation sponsored by the State Treasurer's Office [AB 779 (Torlakson), Ch. 914 of Statutes of 2000] authorized the creation of a financial assistance program to assist cities and counties in their community planning and development efforts. In response to this legislation, the California Pollution Control Financing Authority (CPCFA) implemented the Sustainable Communities Grant and Loan Program.

The initial legislation authorized up to \$2.5 million in grant and loan funding for developing and implementing policies, programs and projects ("Projects") that: reduce pollution hazards and the degradation of the environment; assist in the revitalization of one or more California neighborhoods that suffer from high unemployment levels, low-income levels and/or high poverty; and/or promote Infill Development. In order to assist communities to meet these strategic objectives consistent with sustainable development principles, CPCFA staff designed a program that provides maximum assistance per awardee of up to \$500,000 consisting of up to \$350,000 in grant funding and up to \$150,000 in loan assistance.

In response to demand for the program, on August 30, 2002 the Legislature passed Senate Bill 199 (Torlakson), which increased the total potential funding by \$2.5 million (to \$5 million). SB 199 was chaptered on September 28, 2002. Due to timing considerations associated with additional funding provided under SB 199, the Authority allocated funds on two separate occasions (October 1, 2002 and October 31, 2002). The Authority approved \$4,161,558 of funding for a total of fourteen projects.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The sheer magnitude of the State's job and population increases will require that growth be accommodated in more thoughtful ways within the existing urban fabric and within existing rural communities to ensure sustainable development. Sustainable development, as envisioned by this program, accomplishes the following objectives:

- Develops and implements policies, programs and projects that reduce pollution hazards and the degradation of the environment;
- Promotes Infill Development. Infill Development means development or redevelopment of unused, underutilized, or existing properties within established urban and/or rural neighborhoods or communities that are already served with streets, water, sewer and other public services;
- Promotes economic development within communities/neighborhoods suffering from high unemployment levels, low-income levels and/or high poverty;
- Promotes land use and policies, programs and projects that support alternative transportation options;

- Ensures a proper mix of business and housing, including affordable housing, in communities and neighborhoods;
- Balances job growth with new housing;
- Encourages communities centered around civic spaces;
- Ensures more efficient, well planned higher density use of land; and
- Protects environmental resources.

#### PROGRAM DESCRIPTION

The SCGL program was designed to be flexible and encourage creativity. Funding was awarded to communities that were implementing policies, programs and projects using sustainable development principles. All Projects that were eligible to receive awards encompassed sustainable development principles. Examples of eligible Projects include:

- Specific plans, or portions of specific plans that direct the nature of development and revitalization within the boundaries of a required general plan consistent with sustainable development principles.
- Alternative transportation studies, urban design studies, finance plans, redevelopment plans and engineering studies that facilitate sustainable development.
- Projects such as a community center, park enhancements, or infrastructure improvements that are key elements of a comprehensive community or neighborhood sustainable development plan.
- Funding for local communities to hire individuals at various stages of planning depending on the needs of the community. An example would be hiring a new staff member or consultant to assist an individual community with the design and/or implementation of a particular plan for development or revitalization using sustainable development principles.
- Funding for communities to hire technical experts to identify, assess, and complete applications for state, federal and private economic assistance programs that fund sustainable development and sound environmental policies and programs.

Rather than focus on one prescriptive approach to realize sustainable development objectives, SCGL was designed to provide funding for programs, policies and projects that will best result in achieving the sustainable development goals of the program under a variety of circumstances in communities throughout the State.

#### LOANS AND GRANTS

Total Amount of Loans and Grants Issued as of 2004

The Authority approved funding in the amount of \$4,161,558 for a total of fourteen projects in 2002 (\$150,000 was approved for one loan and \$4,011,558 was approved for 14 grants), \$0 in 2003 and \$0 in 2004. Given the small amount of unused authorization remaining after the 2002 funding cycle, the Authority has not solicited additional proposals in either 2003 or 2004. The Authority would need to seek additional funding authorization from the Legislature in order to conduct additional funding cycles.

#### Descriptions and Amounts of Loans and Grants

Awardees are in various stages of project implementation that are comprised of diverse project specific activities such as: obtaining community input via workshops and the Charette process; conducting marketing efforts; carrying out competitive bids and contracting processes to hire needed planning and/or design consultants, architects and construction contractors; and conducting various technical reviews. Three projects were completed in 2004.

Individual project descriptions along with the current status of the projects are attached as Exhibit I, *Project Descriptions*, to this report.

SCGL Program Status as of December 31, 2004				
Awardee	Total Award	Disbursed	Balance	Project Description
City of Los Angeles	\$350,000	\$0	\$350,000	Pedestrian Link Project
City of Oakland	\$350,000	\$72,563	\$277,437	Transit Village Studies
City of Concord	\$93,121	\$78,121	\$15,000	County-wide Planning Process
City of Citrus Heights	\$320,000	\$243,389	\$76,611	Infill Development Database
City of Santa Cruz	\$350,000	\$166,555	\$183,445	Infill Development Program
City of Riverside	\$300,000	\$57,895	\$242,105	Infill Incentive Program
City of San Gabriel	\$328,500	\$238,845	\$89,655	Specific Plan
City of Fresno	\$316,337	\$316,337	\$0	Train Station Restoration
City of Union City (G)	\$350,000	\$261,271	\$88,729	Transit Village Rail Study
City of Union City (L)	\$150,000	\$0	\$150,000	Transit Village Rail Study
City of Lancaster	\$300,000	\$294,443	\$5,557	Infrastructure Studies
City of Bakersfield	\$143,600	\$136,030	\$7,570	Sustainable Development Strategy
City of Sacramento	\$300,000	\$145,460	\$154,540	Infrastructure & Design Plans
City of Redding	\$160,000	\$35,000	\$125,000	Road Construction & Pedestrian
				Access
Town of Truckee	\$350,000	\$10,973	\$339,027	Truckee Railyard Development
Totals	<u>\$4,161,558</u>	<u>\$2,056,882</u>	<u>\$2,104,676</u>	

NOTE: All fourteen awardees received grant funding. Only one loan in the amount of \$150,000 was issued for the City of Union City.

#### Grant and Loan Administration

Staff's activities for 2004 consisted of assisting awardees to provide the necessary documentation required for quarterly reporting on their projects and for approval of disbursements. These requirements included verifying disbursement requests against projects budgets and obtaining copies of all back-up invoices and other necessary documentation. To date, all awardees requesting disbursement are meeting conditions of funding for their projects.

## **EXHIBIT I**

## **PROJECT DESCRIPTIONS**

## LOS ANGELES

#### APPLICANT INFORMATION

City of Los Angeles APPLICANT:

#### PROJECT INFORMATION

DOWNTOWN LOS ANGELES 7<sup>TH</sup> STREET **PROJECT NAME:** 

TRANSIT/PEDESTRIAN 24-HOUR SAFE PASSAGE PROJECT

Los Angeles –  $7^{th}$  Street between Wall Street and Hill Street and Los Angeles Street between  $7^{th}$  Street and  $9^{th}$  Street PROJECT LOCATION:

Create pedestrian corridors to unify the downtown urban core. PROJECT DESCRIPTION:

The City of Los Angeles received funds to finance the cost of certain infrastructure and design costs for improvements to the downtown area. These costs are part of a project to create pedestrian corridors to unify the downtown urban core. The project will connect downtown commercial corridors with surrounding current and future residential developments, subway portals, rail systems and peripheral parking structures. Funds are being used in conjunction with contributions from various city funds to complete the following improvements:

- Installing solar powered pedestrian lighting to increase sidewalk visibility at night;
- Planting street trees as well as save and trim existing trees;
- Installing brick patterned crosswalks to provide continuity along the pedestrian passage;
- Installing streetscape furniture;
- Repairing and replacing damaged sidewalks and modifying intersection pedestrian ramps to meet ADA guidelines;
- Installing catch basin trash blocking magnetic swing gates to prevent trash debris from entering the municipal storm drain system;
- Installing way-finding signage to improve district identity and project continuity;
- Providing character-defining bus stops that bring identity to public transportation; and
- Coordinating 24-hour on street security, video surveillance and roaming guards from adjacent mixed use developments.

#### CITY OF LOS ANGELES Continued

#### ACHIEVING SUSTAINABLE DEVELOPMENT

Currently, Downtown Los Angeles is divided into several isolated districts aligned along north and south street corridors. The goal of this project is to connect the north-south corridors with the west corridor business district, the east corridor fashion district and current and proposed residential and commercial mixed-use infill developments. These areas will also be connected via subway, rail, and peripheral parking structures. The project is in the economically distressed urban core area of Los Angeles.

#### DISTINGUISHING STRENGTHS

Project unifies disparate land uses in the urban core. It creatively encompasses sustainable development principles including mixed-use development, pedestrian access, infill development, affordable housing and economic development in a way that is applicable to other communities in California.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes financing the architectural and engineering costs, signage costs, and pedestrian lighting costs of the above described project.

	FUNDING	FUNDING
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	350,000	350,000
Total	<u>\$350,000</u>	<u>\$350,000</u>
USES OF FUNDS		
Pedestrian lighting	\$200,000	\$200,000
Solar panels	100,000	100,000
Signage	10,000	10,000
Architects and engineers	40,000	40,000
Total	<u>\$350,000</u>	<u>\$350,000</u>

#### PROJECT STATUS AS OF DECEMBER 15, 2004

The City of Los Angeles has established project teams and initiated work orders mainly through the Bureau of Street Lighting (BLS) and Bureau of Street Services (BSS).

#### CITY OF LOS ANGELES Continued

- The BLS has completed investigations, fieldwork, preliminary engineering, an evaluation of the existing conditions of the street, and cost estimates. BLS also has:
  - Developed street lighting location maps
  - Finalized scope of work for street lighting
  - Selected pedestrian lighting equipment
  - Obtained approval of the Proposed Final Lighting Improvements from various City agencies.
- The BSS has developed a working plan for crosswalk construction and tree planting and completed the following tasks:
  - Street tree planting scheduling
  - Identification of needed crosswalk improvement intersections
- The City has provided a revised estimated time schedule to complete the work proposed under the grant:

• December 2004 Complete design

• January 2005 Begin Bid and Award

• July 2005 Start Construction

• November 2005 Complete construction

- The project will be completed within the grant award budget. Other City or City-identified funding sources(s), such as the Small Business Administration grant matching fund will pay for any additional cost.
- The City anticipates that it will provide a copy of its preliminary plan for CPCFA review in January 2005. The City will provide the final plan when it becomes available.
- It is anticipated that disbursements from the SCGL fund will begin in July 2005, which is when construction of the project is expected to start. No disbursements have been made to date.

## OAKLAND

#### APPLICANT INFORMATION

**APPLICANT:** City of Oakland

**CO-APPLICANT:** Oakland Housing Authority

#### PROJECT INFORMATION

PROJECT NAME: TECHNICAL STUDIES FOR THE IMPLEMENTATION OF THE

**COLISIUM BART TRANSIT VILLAGE** 

**PROJECT LOCATION:** Oakland – Coliseum / Airport BART Station and its surface parking, the

Oakland Housing Authorities Coliseum Gardens park and Lions Creek,

and industrial land.

PROJECT DESCRIPTION: Transit oriented development to revitalize and redevelop the

Coliseum/Oakland airport Bart Station Area.

The City of Oakland and the Oakland Housing Authority (OHA) received funds for technical studies, design and planning assistance for a project to redevelop the area around the Coliseum BART Station into a high profile, gateway to the city featuring high density, transit-oriented, mixed-use development.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The project is the next step in moving forward the Coliseum/Oakland Airport BART Station Area Concept Plan which will be implemented in five phases based upon project readiness, land acquisition and remediation duration, and financing. The plan includes the following:

Phase 1: Coliseum Garden mixed income housing development – includes 416 units of

affordable rental and 33 units of for sale housing for first time buyers. Plan also includes a reconfigured five-acre neighborhood city park in the center of the proposed

housing development and the reconstruction of Lion Creek.

**Phase 2:** Coliseum Transit Hub streetscape improvements.

**Phases 3 & 4:** Replacement of BART parking with a Transit village including 400 housing units and

25,000 square feet of ground floor retail.

Phase 5: Mixed-use development of approximately 900,000 square feet of office and

retail.

#### CITY OF OAKLAND Continued

#### DISTINGUISHING STRENGTHS

The project represents a model of transportation-oriented development dealing with complex issues of housing, remediation, infrastructure, multiple access modes (walk, bike, transit, auto), public open spaces and mixed-use commercial/residential. Elements of the project incorporate creative reuse of underutilized parking into more efficient higher density commercial/residential uses of land, and creative restoration of a degraded concrete water channel to replicate a natural creek.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes:

- A financial feasibility, market, and fiscal analysis and financing plan;
- Alternative schematic designs and costs for BART parking replacement; and
- Park and open space (Lion Creek) planning, design, and cost estimates.

SOURCE OF FUNDS	FUNDING REQUEST	FUNDING Approved
Loan	\$ 48,000	\$ 0
Grant	350,000	<u>350,000</u>
Total	<u>\$398,000</u>	<u>\$350,000</u>
USES OF FUNDS		
Financial feasibility, market and		
fiscal analysis & financing plan.	\$188,000	\$188,000
BART parking designs	115,000	115,000
Park design/planning process	95,000	$47,000^{(a)}$
Total	<u>\$398,000</u>	<u>\$350,000</u>

(a) The Authority approved \$47,000 of the \$95,000 request for the park design/planning process because there appeared to be other sources of funds to assist with this part of the project. The \$47,000 partial funding for the park planning process is contingent upon the City of Oakland identifying the remaining funding required to complete the project.

#### PROJECT STATUS AS OF DECEMBER 15, 2004

• The Oakland Housing Authority ("OHA") and the City of Oakland ("the City") entered into a contract with the consulting firm of Economic & Planning Systems to perform a financial feasibility report and a market and fiscal analysis for the Coliseum BART station area. To date, the City received disbursements of \$72,563 (21%) for the project.

#### CITY OF OAKLAND Continued

- Demolition of the former public housing project was completed in April 2004. Grading for the new affordable housing development and for the park began in October 2004.
- The City and the OHA have entered into a Memorandum of Understanding through which OHA will
  have responsibility for coordinating the planning process which will be funded through the SCGL
  grant.
- The OHA has contracted with the East Bay Asian Local Development Corporation (EBALDC) for the planning of the reconfiguration of the Coliseum Gardens Park and the restoration of Lion Creek. EBALDC is also coordinating community participation in the design of the park and creek.
- EBALDC contracted with Hood Design for preliminary design of the creek and park and with Far West Restoration Engineering for preliminary engineering for the restoration of Lion Creek.
- In April 2004, the OHA and the City completed an exchange of several parcels of property in order to create the site for the new park and the creek restoration.
- The OHA has committed \$500,000 toward the cost of construction of the park portion of the project. The City will apply for a grant of \$1 million from the California Department of Parks and Recreation from Proposition 40 fund. This grant funding, if awarded, will be applied against the construction costs of the park.

## CONCORD

#### APPLICANT INFORMATION

**APPLICANT:** City of Concord

CO-APPLICANT: Concord is acting on behalf of the 19 cities and the county government on this

application.

#### PROJECT INFORMATION

PROJECT NAME: CONTRA COSTA – SHAPING OUR FUTURE

**PROJECT LOCATION:** Contra Costa County

**PROJECT DESCRIPTION:** Unified vision among the County and 19 cities resulting in a growth

compact for sustainable development.

The City of Concord - applying on behalf of Contra Costa County and the 19 cities within the County - received planning funds to develop a unified vision and implementation strategies to guide the growth and development of Contra Costa County over the next 20 years. Growth is estimated at 225,000 people over the period. This is a significant undertaking given the diversity of the County, which includes older industrial cities, small rural towns, bustling cosmopolitan areas and both economically privileged and disadvantaged populations.

Significant features of this project are strong governmental and community support throughout the County, and a broad mix of governmental, community and business participation. A Policy Committee made up of 21 elected officials is responsible for selecting project staff, approving the overall approach to the project, and recommending implementation steps to the appropriate entities. Administration rests with a six-member Management Committee appointed by the Public Managers Association. Community collaboration is the responsibility of the Oversight Committee consisting of ten members from the business, environmental, social equity, labor, faith, and development communities. Moreover, the County and nineteen cities within the County have committed to fund 75 percent of the project, with 15 percent coming from other local government agencies and private sponsors. SCGL funds are approximately 10 percent of all funds.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The project is intended to result in the adoption of a Growth Compact among the participating jurisdictions which will re-orient growth in Contra Costa County from the traditional "edge-expansion" process to a process based on sustainable development principles. The planning approach will emphasize greater density, transit-oriented and mixed-use development, improving the jobs/housing balance, a focus on the urban infill and reuse process, infrastructure improvements, preserving open space and improvements to social service and educational systems.

#### CITY OF CONCORD Continued

#### DISTINGUISHING STRENGTHS

Concord presents a comprehensive, regional approach for dealing with sustainable growth and development on a cooperative basis. The project utilizes broad, early stage community participation. The project is further strengthened by the fact that all 19 cities and the county and community interests have dedicated representatives and financial resources to the project.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes hiring a consultant to assist with:

- Alternative growth scenarios and analysis;
- Implementation strategies for the preferred development scenario; and
- Creating a compact among local agencies committing to action steps to achieve the future vision.

SOURCE OF FUNDS	FUNDING REQUEST	INITIAL AWARD (10/01/02)	ADDITIONAL FUNDS (10/31/02)	TOTAL AWARD
Loan	\$ 0	\$ 0	\$ 0	\$ 0
Grant	78,121	78,121	$15,000^{a}$	93,121
Totals	<u>\$78,121</u>	<u>\$78,121</u>	<u>\$15,000</u>	<u>\$93,121</u>
USES OF FUNDS Consultant Services Education and Meetings Total	\$78,121 0 <u>\$78,121</u>	\$78,121 0 <u>\$78,121</u>	\$ 0 <u>15,000</u> <b>\$15,000</b>	\$ 78,121 15,000 <b>\$93,121</b>

a) As part of creating alternative growth scenarios and analysis, the City of Concord received an additional \$15,000 to conduct education and additional meetings in Contra Costa's most economically distressed neighborhoods to incorporate the interests of residents living in those neighborhoods and to ensure that the views of these residents are considered in the County's growth scenarios and growth compact.

#### PROJECT STATUS AS OF DECEMBER 15, 2004

According to the Project Manager, the Shaping Our Future Report is complete. Seventeen of the twenty agencies involved in the development of the report have approved the Principles of Agreement. These seventeen agencies represent over 90% of the County's population. Several of the agencies will implement with vigor, while three will not participate at this point. Updates to Concord's General Plan and Zoning Ordinances are available at: <a href="http://www.ci.concord.ca.us/about/zoningupdate.htm">http://www.ci.concord.ca.us/about/zoningupdate.htm</a>. SCGL Disbursements to date total \$78,121 (84%).

## CITRUS HEIGHTS

#### APPLICANT INFORMATION

**APPLICANT:** City of Citrus Heights

CO-APPLICANT: Sacramento Area Council of Governments (SACOG)

#### PROJECT INFORMATION

PROJECT NAME: REDEVELOPMENT LANDS INVENTORY

**PROJECT LOCATION:** SACOG Region – El Dorado, Placer, Sacramento, Sutter, Yolo, and Yuba

Counties

**PROJECT DESCRIPTION:** Create a database of potential infill areas.

The City of Citrus Heights received SCGL funds to develop an extensive, detailed regional database on land values, construction costs, rents and other associated costs and revenues associated with land development in the Sacramento region. Referred to as the Redevelopment Lands Inventory or "RLD", the database will assist local governments to better comprehend and understand redevelopment and infill projects. The RLD will help identify those projects that can be supported entirely with private investment, and those that need public investment (and the amount of public investment) to leverage private investment. This information will be put to immediate use in current planning models such as MEPLAN and PLACE3 to assist SACOG to perform economic proforma analyses for a range of development products in the SACOG Region.

In terms of the RLD's broader use, the City of Citrus Heights proposes to partner with the Sacramento Area Council of Governments (SACOG) on two groundbreaking projects (the SACOG Projects) related to better understanding the linkage between land use patterns and transportation behavior. An essential component of both of these projects is understanding the market economics of infill and redevelopment throughout the SACOG six-county region.

One of the SACOG Projects to benefit from the RLD is a \$500 million new Community Design Program that was adopted by the SACOG Board of Directors in July 2002 as part of the Metropolitan Transportation Plan. This program will provide funds to assist cities and counties to work with developers to build projects that benefit the transportation system. Examples include transit oriented housing and employment near light rail stations and compact, pedestrian friendly design in downtown and residential areas.

The second SACOG Project to benefit from the RLD is a two and one-half year Transportation – Land Use study that will use state-of-the-art modeling techniques and an extensive community outreach process to evaluate base-case future growth patterns and alternative futures that use sustainable development techniques such as jobs-housing balance within sub-regions and that emphasize fully utilizing the region's potential for redevelopment of existing underutilized lands and infill development.

#### CITY OF CITRUS HEIGHTS Continued

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The land use forecasting made possible by the RLD will help educate the public, planners, elected officials and developers of the possibilities of infill development. Moreover, the information will be used to strategically and efficiently focus \$500 million of transportation funds to promote sustainable growth and development in the region.

#### **DISTINGUISHING STRENGTHS**

This project represents an excellent example of data building and regional cooperation that improves the efficiency and effectiveness of infill development decision-making and transportation planning. It creates a platform for SACOG to most effectively target \$500 million of transportation funds in the region to support sustainable growth concepts such as transit oriented and infill development, pedestrian friendly access (sidewalks, pathways, tunnels, bridges) and zoning in support of minimum densities and balanced job/housing mixes. The database will also be an important policy tool for local governments and development entities to make informed, market based project and land use decisions that promote and facilitate sustainable growth.

This unique "market information" approach to infill development has broad applicability throughout the state.

#### SOURCES AND USES OF SCGL FUNDS

For the RLD, a consultant will be retained to survey commercial leases to gather non-residential land price information for the database. Additionally, a Geographic Information Systems (GIS) analyst will be hired to integrate real estate prices, residential rents, and commercial lease date using GIS technology.

	<b>FUNDING</b>	FUNDING
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	350,000	320,000
Total	<u>\$350,000</u>	<u>\$320,000</u>
USES OF FUNDS		
Project Manager	\$ 30,000	$0^{(a)}$
GIS Analyst	210,000	210,000
Real Estate Consultant	100,000	100,000
Meetings and travel	10,000	10,000
Total	<u>\$350,000</u>	<u>\$320,000</u>

<sup>(</sup>a) The project manager is a previously existing position, and thus an ineligible cost.

#### CITY OF CITRUS HEIGHTS Continued

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- The City of Citrus Heights has expended approximately 76%, a dollar amount of \$243,389 of its SCGL grant.
- The funds have been used to develop an extensive, detailed regional database on land values, construction costs, rents, other associated cost, and revenues related to land development in the Sacramento region.
- As a result of the award, the City of Citrus Heights has been able to:
  - o Complete the initial data collection for residential and commercial projects throughout the SACOG region.
  - O Complete a methodology report called "Sacramento Region Development Economics Database Summary Report".
  - Begin development of a Geographic Information System to track development fees for special districts or geographic areas. It is anticipated that this tracking system will be complete in early 2005.
  - Complete a final preferred Blueprint Scenario Program application for transportation land use.
     The application measures the reasonableness of whether a proposed development is likely to occur. A Return-on-Investment calculation is produced for each development project.
  - o Begin an ongoing employment-monitoring program. Efforts are currently underway to supplement data from public sources.
  - o Begin the creation of a relational data base structure of commercial building inventory that uses the cost and rent data to estimate current commercial development activity.
- The project is well on its way to completion and anticipates finalizing the project in early 2005.
  - o A website with data and outreach information is accessible at www.sacog.org.

## SANTA CRUZ

#### APPLICANT INFORMATION

**APPLICANT:** City of Santa Cruz

#### PROJECT INFORMATION

PROJECT NAME: ADU DEVELOPMENT PROGRAM

**PROJECT LOCATION:** Citywide

**PROJECT DESCRIPTION:** Prototype design, technical and other assistance to implement strategy to

create additional housing via extra dwelling units on single-family lots.

The City of Santa Cruz received assistance to fund elements of its Accessory Dwelling Unit (ADU) program, a vehicle to create new infill and housing opportunities by encouraging homeowners to construct ADU's on their properties. An ADU is an additional living unit that has separate kitchen, bedroom, and bathroom facilities, attached to or detached from the primary housing unit on a single-family lot.

The City of Santa Cruz will use SCGL funds to:

- develop ADU prototypes to ease design costs for program participants;
- provide technical assistance to participants as well as to other cities interested in the program;
- supplement an ADU loan program which provides low-interest (4.5%) loans of up to \$70,000 for borrowers that agree to rent to low-income tenants;
- train women in housing construction skills through the Women's Ventures Project; and
- evaluate the program.

The proposed ADU development program is designed to encourage the development of legal ADU's so that an average of 30 to 35 per year receive permits. Last year, residents applied for 15 such permits.

Santa Cruz is a built-out city with very little land left for traditional infill development. With the high value of land, even the hard to develop sites are being used. Moreover, the city of Santa Cruz has policies in place to "maintain a compact City with clearly defined urban boundaries" and it has a focus on environmental protection which has created a "greenbelt" around the city. The ADU program addresses the community's need for additional housing in a way that efficiently uses available land, promotes density and preserves open space.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

- Promotes infill development and sustainable land use patterns.
- Ensures higher density use of land.

#### CITY OF SANTA CRUZ Continued

- Provides the potential for affordable rental housing on the city's 18,000 single-family lots.
- Encourages alternative transportation and car sharing, which will in turn reduce pollution.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes the:

- Development of ADU prototypes to assist homeowners and reduce the cost of developing.
- Workshops for at least 100 homeowners.
- Technical assistance manual and videos to inform 10 other cites of ADU potential.
- 2 hours of technical support to each homeowner building an ADU.
- Offer affordable ADU loans.
- Train women in housing construction skills through the Women's Ventures Project.

	<b>FUNDING</b>	<b>FUNDING</b>
SOURCES OF FUNDS	REQUEST	APROVED
Loan	\$150,000	\$ 0
Grant	318,300	350,000
Total	<u>\$468,300</u>	<u>\$350,000</u>
USES OF FUNDS		
Develop ADU Prototype	\$ 66,000	\$ 66,000
Workshops (Brochures)	5,000	5,000
Tech. Asst. Manual/Video	24,000	24,000
Tech. Support for Bldg.	21,000	21,000
On-going Evaluation	2,000	2,000
Alley Improvements <sup>(a)</sup>	100,000	0
Loan Program <sup>(b)</sup>	150,000	131,700
Training Program	100,300	100,300
Total	<u>\$468,300</u>	<u>\$350,000</u>

<sup>(</sup>a) This component is not necessary for the successful completion of the project.

#### PROJECT STATUS AS OF DECEMBER 15, 2004

• The City has developed a series of six creative, high quality, energy efficient design prototypes for ADUs. Since releasing the ADU Prototype Plan Sets and the ADU Manual in 2003, the City has

<sup>(</sup>b) The loan program for ADU development will be supplemented by current project funds from the city and remains tenable at the recommended reduced funding level.

#### CITY OF SANTA CRUZ Continued

sold approximately 240 of these plan sets to interested parties. Over 95 sets have been distributed at no cost to other municipalities in California.

- The City of Santa Cruz's ADU Program has received Awards of Excellence for "Project Implementation in a Small Jurisdiction" from both the local and state chapters of the American Planning Association (APA) and a Merit Award from the California Chapter of the American Institute of Architects (AIA). The following are Accessory Dwelling Unit Program awards:
  - o Northern Section, California Chapter of the American Planning Association, "Outstanding Planning Award 2004: Implementation-Small Jurisdiction, Accessory Dwelling Unit Program."
  - California Chapter of the American Planning Association, "Outstanding Planning Award 2004: Implementation – Small Jurisdiction, Accessory Dwelling Unit Program."
  - o American Institute of Architects, California Council "2004 Merit Award Accessory Dwelling Unit Manual" received in conjunction with Race Studio.
  - o League of California Cities 2004 Helen Putnam Award for Excellence.
  - U. S. Environmental Protection Agency 2004 National Award for Smart Growth Achievement Polities and Regulations.
    - (Reference <a href="http://www.ci.santa-cruz.ca.us/pl/hcd/ADU/adu.html">http://www.ci.santa-cruz.ca.us/pl/hcd/ADU/adu.html</a>)
- To date, two loans have been made under the Accessory Dwelling Unit Loan Program.
- The Woman's Venture Program has conducted construction training, which has produced a total of thirty-five graduates since 2003. Although extensive outreach to homeowners and/or contractors continues, trainees have not yet been placed on projects as of this date.

## RIVERSIDE

#### APPLICANT INFORMATION

**APPLICANT:** City of Riverside

#### PROJECT INFORMATION

PROJECT NAME: INFILL DEVELOPMENT INCENTIVE PROGRAM

**PROJECT LOCATION:** Riverside

**Project Description:** Infill Incentive Program.

The Riverside Infill Development Incentive (RIDI) program is designed to grant up to \$5,000 to reimburse builders who receive permits and proceed with building a single family house in a low to moderate-income area. Riverside estimates that there are over 1,700 vacant single-family residential lots in the city. These vacant lots have a blighting effect on a neighborhood and attract dumping and crime.

The RIDI program is part of a larger local effort to improve neighborhoods through increased home ownership. The current percentage of home ownership is 54 percent - the target is 60 percent. A significant focus of this effort to encourage infill development of homes through creating incentives such as the RIDI program and significantly reduced developer fees.

The RIDI program reimburses developers' costs of grading and padding infill lots (up to five contiguous lost can be included in any application). In order to qualify for RIDI funds, a builder would have to demonstrate that:

- The house will be built in a qualified low to moderate-income census tract;
- The builder has the financial capacity required to build a single-family home;
- The builder has site control and a building permit; and
- The grading of the site has occurred (funds will be used as reimbursement for grading costs).

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The goal of the program is to improve low to moderate-income neighborhoods by providing incentives to developers to build single-family homes on underutilized, undeveloped parcels of land. The program decreases the instances of pollution, dumping and crime associated with vacant and underutilized lots. It is also a vehicle to revitalize neighborhoods while creating affordable housing for low and moderate-income families.

#### DISTINGUISHING STRENGTHS

This program represents a creative, incentive approach to encourage efficient use of land, neighborhood revitalization, and homeownership that may be easily replicated in other areas of the state.

#### CITY OF RIVERSIDE Continued

#### SOURCES AND USES OF SCGL FUNDS

SCGL funds will be used to subsidize the \$5,000 grants to builders.

	FUNDING	FUNDING
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	350,000	300,000
Total	<u>\$350,000</u>	<u>\$300,000</u>
USES OF FUNDS		
Grant pool <sup>(a)</sup>	350,000	300,000
Total	\$350,000	\$300,000

<sup>(</sup>a) This infill incentive program can be accomplished with a reduction of funds. Because SCGL funds will be used to subsidize grants to builders, less funding results only in less grants to builders. However, the program can still operate successfully.

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- To date, the City of Riverside has approved 20 applications for reimbursement to developers who have demonstrated that their housing projects will be built in accordance with the City's RIDI requirements. Of the 20 approved applications, developers for 11 sites were reimbursed a total of \$57,895.00 (19% of the SCGL grant) for grading and padding costs. The remaining nine home sites have been approved and costs encumbered; the City is awaiting required documentation prior to submitting requisitions for funding from its SCGL grant.
- The City of Riverside anticipates six additional applications for site grading and padding, and it will submit the requisitions for SCGL funding upon receipt of the required documentation from the developers.

## CITY OF SAN GABRIEL

#### APPLICANT INFORMATION

**APPLICANT:** City of San Gabriel

#### PROJECT INFORMATION

PROJECT NAME: CITY OF SAN GABRIEL COMMUNITY DEVELOPMENT

(VALLEY BOULEVARD NEIGHBORHOODS SPECIFIC PLAN)

**PROJECT LOCATION:** Valley Boulevard Corridor

**PROJECT DESCRIPTION:** Specific Plan for Valley Boulevard Development.

The City of San Gabriel, population 41,000 - area 4.1 square miles, received funding for several technical studies and community outreach forums to formulate a specific plan to be tied to its updated General Plan (not funded through SCGL). The specific plan will guide future development and revitalization efforts of its Valley Boulevard neighborhoods, streets, transportation system, housing and recreational areas.

Similar to several established California communities, San Gabriel is faced with the significant management challenge of dealing with rapid growth and change in business and residential areas while trying to protect the environment, manage traffic in compacted corridors, provide balanced housing and jobs and offer a quality way of life for its residents. SCGL funds will be used toward developing a specific plan, new zoning and development strategies to manage these challenges.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The end result will be a specific plan that will include:

- Community greening strategies that increase open space, integrate competing land uses, clean air and water, provide shade, cover and energy reductions and incorporate ecological design principles;
- *Design retrofit strategies* that reflect the traditional forms and structure of the neighborhood while promoting greater density;
- *Transit strategies* that reduce reliance on private vehicles, encourage alternative circulation and provide housing at higher densities; and
- Alternative materials and building systems that reduce pollution, increase energy efficiency and reduce reliance on fossil fuels.

#### CITY OF SAN GABRIEL Continued

#### DISTINGUISHING STRENGTHS

For an established community with limited resources, this project represents a comprehensive planning strategy for sustainable growth and development with strong livability, land use, transportation, community input and economic revitalization themes. The project has broad applicability to similarly sized, resource-constrained, suburban communities in the state facing significant character and cultural changes and growth strains to change to an urban environment.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes:

- A land use planning and urban design study;
- An Environmental Impact Report (EIR)—this document will also codify certain zoning changes needed for the Project Area;
- Various technical review documents; and
- Community outreach and marketing efforts.

	FUNDING	FUNDING
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	328,500	328,500
Total	<u>\$328,500</u>	<u>\$328,500</u>
USES OF FUNDS		
City Personnel	\$ 0	\$ 0
EIP Associates	175,000	175,000
Technical Analysis	50,000	50,000
Promotion and other costs	<u>103,500</u>	<u>103,500</u>
Total	<u>\$328,500</u>	<u>\$328,500</u>

#### PROJECT STATUS AS OF DECEMBER 15, 2004

• The draft "green building" standards and guidelines were completed the first week of October 2004. The standards and guidelines include incentives to make it as easy as possible for builders of residential and non-residential projects above a certain size to utilize sustainable methods and materials. A draft form allowing developers to self-certify compliance with the standards and guidelines also has been created. A list of green building resources has been compiled to assist developers in locating further information on these emerging technologies.

#### CITY OF SAN GABRIEL Continued

- City staff met with representatives of the West San Gabriel Valley Association of Realtors in December 2004 to share the draft land use, design and "green building" standards and to discuss how the proposed redevelopment of the Association's property within the project area can be done in a manner compatible and congruent with the development of the specific plan.
- Due to the large number of potential residential units and commercial/office/hotel space that could be constructed under the plan within the San Gabriel County Water District's service area, the City had requested that the District prepare a water supply assessment in accordance with state law. The District and estimated that the cost of this assessment at \$6,500 and expects that the City will pay for its preparation.
- On October 14, 2004, the presentation of the draft land use, design and green building standards was given to local designers, architects and developers as part of the Community Development Department's "Dialogue on Design" series. The draft standards were favorably received by those in attendance and supported by the local design community.
- Responses were prepared to letters received from the cities of San Marino and Monterey Park addressing concerns they had expressed about the scope of the EIR's traffic analysis as it relates to streets leading to their cities from San Gabriel.
- Other completed tasks include the mock up of the draft specific plan and Phase II of the Community Outreach.
- The project continues on time and within budget. SCGL disbursements to date total \$238,845 (73% of the grant).

## **FRESNO**

#### APPLICANT INFORMATION

**APPLICANT:** City of Fresno

#### PROJECT INFORMATION

PROJECT NAME: SANTA FE DEPOT SEISMIC RETROFIT

**PROJECT LOCATION:** Historic Santa Fe Depot at Tulare Street and Santa Fe Avenue

**PROJECT DESCRIPTION:** Train station restoration.

The City of Fresno received funds to restore its Sante Fe Train Depot. The Depot is a 102-year-old, two-story building located in the heart of the Fresno Redevelopment Area – also designated as an Enterprise Zone and an Empowerment Zone. The project is part of Fresno's "Vision 2010" downtown revitalization plan, which includes construction of a multi-purpose 12,500 seat stadium, a regional medical center, a federal courthouse, a host of streetscape and parking improvements, and an Exhibit Hall expansion, among a number of other projects.

The Santa Fe Depot is currently not in use and cannot be operated until various improvements are made, including exterior and interior improvements and a seismic retrofit to bring the depot into compliance with earthquake and safety standards. Once functional, the Santa Fe Depot will replace the current "makeshift" Amtrak rail stop nearby and serve as a "working" historical rail station.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The project accomplishes several sustainable development goals. In particular, it:

- Promotes infill development through the restoration of the Santa Fe Depot to its original use as a passenger terminal;
- Serves as an economic anchor for other infill development in the urban core and encourages revitalization of struggling businesses in a distressed area; and
- Improves a major transportation system in the City of Fresno.

#### DISTINGUISHING STRENGTHS

Restoring the Santa Fe Depot will put approximately 25,000 square feet of unused space in Fresno's urban core back into useful, productive service. The completion of the project serves as a positive catalyst in Fresno's larger strategy to revitalize the downtown area.

#### CITY OF FRESNO Continued

#### SOURCES AND USES OF SCGL FUNDS

SCGL funding will cover the construction costs associated with the seismic retrofit.

	FUNDING	<b>FUNDING</b>
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	316,337	316,337
Total	<u>\$316,337</u>	<u>\$316,337</u>
USES OF FUNDS		
Construction	\$316,337	<u>\$316,337</u>
Total	<u>\$316,337</u>	<u>\$316,337</u>

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- The seismic upgrade has been completed and signed off by the City's Development Department. All SCGL funds for the Seismic Retrofit portion of the Depot Project have been expended.
- A public ribbon cutting for the newly remodeled building will be held on January 29, 2005.
- The Depot Project will be complete the first part of February 2005.
- Many inquiries have been received concerning available space for lease in the building.

## UNION CITY

#### APPLICANT INFORMATION

**APPLICANT:** The City of Union City

#### PROJECT INFORMATION

PROJECT NAME: PHASE II RAIL STUDY FOR THE INTERMODAL TRANSIT

STATION DISTRICT PROJECT

**PROJECT LOCATION:** Union City

**PROJECT DESCRIPTION:** Rail study necessary to implement a passenger rail station as part of a

multi-modal transit oriented development

Union City received funds to complete a Rail Study to accommodate a commuter (passenger) rail stop. The station would use existing track currently owned by Union Pacific. The current focus is for an AMTRAK stop (the Capital Corridor rail line). While AMTRAK passes through the target area it does not stop in the area. The long-term rail vision includes additional linkages to the Dumbarton Rail and the Altamont Commuter Express commuter rail lines.

The proposed station is part of an overall development plan to integrate the major transportation providers of rail, BART, bus and other forms of transportation with commercial and residential development. The proposed study is a necessary step in Union City's vision and goal of creating a high density, pedestrian oriented commercial and residential district that is centered around multi-modal regional transportation options.

In late October 2000 Union City brought together an Intermodal Action Team to oversee the development of a Transit Facility Plan and the Intermodal Station District. The team included representatives from several transit operators, citizens, City Officials and City Staff. As a result of this effort, a preferred land use concept and transit facility layout was approved by the Planning Commission and the City Council in March 2001.

The project site area has large expanses of open land, includes an existing BART station and is served by various transit operators that link to BART.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

This proposed transit oriented development will assist Union City to further sustainable development goals by:

• Reducing reliance on automobiles via centrally locating multi-modal, alternative travel options of *rail* (Capitol Corridor Altamont Commuter Express and Dumbarton Rail), *bus* (AC Transit and Union City Transit), *BART*, and *paratransit* - that have a regional reach serving Union City, the San Francisco Peninsula, Richmond, Walnut Creek, Sacramento, Stockton, Tracy and elsewhere.

#### CITY OF UNION CITY Continued

- Promoting the redevelopment of the Station's 50-acre core with a pedestrian oriented, high-density development anticipated to include 469 housing units 15 percent designated affordable 1.12 million square feet of office space, 100,000 square feet of retail, community facilities, public open space and recreational greenways; and
- Promoting the redevelopment of the greater Station District's 170 acres of underutilized and underdeveloped land around a transportation, residential and commercial core.

#### DISTINGUISHING STRENGTHS

This is an innovative project that moves forward the complex task of integrating multiple forms of commuter transportation, including a unique commuter rail component. The project promotes sustainable development and economic growth via a transit center that is envisioned to aggregate residential housing and office units, retail and light industrial businesses, parks and open spaces.

#### SOURCES AND USES OF SCGL FUNDS

Funds will be used to prepare preliminary engineering and environmental clearance studies (Phase II studies) for the preferred location of the passenger rail station and track alignment. The studies will identify exact requirements needed to construct a passenger rail station, including land requirements and architectural design and engineering plans.

Phase I studies to select the preferred location of the station and to prepare a viable engineering and urban design solution have been completed.

SOURCE OF FUNDS	FUNDING REQUEST	INITIAL AWARD (10/01/02)	ADDITIONAL FUNDS FOR (10/31/02)	TOTAL AWARD
Loan	\$150,000	\$ 0	\$150,000	\$150,000
Grant	350,000	107,042	242,958	350,000
Totals	<u>\$500,000</u>	\$107,042 <sup>a)</sup>	\$392,958 <sup>b)</sup>	<u>\$500,000</u>
USES OF FUNDS Contractual – Eng. Studies	<u>\$500,000</u>	<u>\$107,042</u>	<u>\$392,958</u>	<u>\$500,000</u>

<sup>&</sup>lt;sup>a)</sup> Amount received represents remaining funds after funding higher scoring awardees in the Program's first allocation.

b) Additional amount represents full funding of the Project in the Program's second round of awards.

#### CITY OF UNION CITY Continued

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- Approximately 75% of the \$350,000 grant, or \$261,271, has been disbursed. The \$150,000 loan has not been drawn on as yet.
- The funds have been used to provide preliminary engineering and environmental clearance for the preferred location of a passenger rail station. The end product will be an application to the Capitol Corridor Joint Powers Administration for a BART station stop in Union City.
- As a result of the award, the City of Union City has been able to:
  - o Complete the initial site assessment for hazardous materials;
  - o Complete a draft photo simulation of the Shinn Connection;
  - o Complete a review of noise and vibration studies;
  - Incorporate comments reviewed on the draft technical reports for biological resources, hydrology and water quality, cultural resources, and air quality; and
  - o Completed a draft Environmental Impact Report (EIR).
- Due to the fact that there has been a significant expansion of the scope of the EIR, the project will be delayed to await approval of the new scope and budget amendment approval by Union City. The expansion to integrate the Dumbarton Rail was stimulated by the passage of Measure 2 in March 2004, which provides increased funding for regional transportation projects. This additional funding source will be important to the ultimate realization of the Intermodal Transit Station District project.

## LANCASTER

#### APPLICANT INFORMATION

**APPLICANT:** City of Lancaster

#### PROJECT INFORMATION

PROJECT NAME: INFRASTRUCTURE MASTER PLANNING PROGRAM AND

DESIGN GUIDELINES FOR THE NORTH DOWNTOWN LANCASTER TRANSIT VILLAGE PROJECT (NDLTV)

**PROJECT LOCATION:** The North Downtown Lancaster Transit Village Project (NDLTV) covers

an approximately one-half square mile area of Downtown Lancaster. The project area comprises 110 acres roughly bounded by Avenue I, Sierra

Highway

**PROJECT DESCRIPTION:** Infrastructure Studies for Master Plan.

The City of Lancaster received SCGL funds to assist with the financing of infrastructure and design guidelines for its Master Plan that city staff need for phasing, scheduling, cost estimating and attracting funding for the NDLTV project. The focus of the NDLTV is to create an integrated neighborhood in the North Downtown area that provides for affordable housing, needed social services, new schools, and improved retail opportunities for area residents and employees. Stakeholders include existing residents, seniors living in senior housing, businesses, schools, social service providers, religious institutions, and civil service providers.

Since some stakeholders are close to submitting construction plans, infrastructure requirements are of obvious concern to stakeholders, engineers, and architects in submitting complete plans to the city.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

Completion of the infrastructure studies for the Master Plan is the next step in moving the NDLTV concept forward. The City is currently in the initial phase of the NDLTV which includes property acquisition and demolition of blighted properties.

The NDLTV Project represents a strong example of sustainable development and community reinvestment to maintain the vitality and livability of an aged community near the urban core. This project – which upgrades and enhances the mix of residential, commercial, educational, and public facilities – calls for construction of affordable housing, the siting of several needed social service organizations, improved educational facilities, improved retail opportunities, and the general elimination of blight.

#### CITY OF LANCASTER Continued

#### **DISTINGUISHING STRENGTHS**

This project implements a plan for higher uses of land centered around needed community services and civic, residential and commercial spaces - all in close proximity to transit. The project has broad applicability to other blighted communities in the state facing underutilized land and inadequate and dilapidated housing.

#### SOURCES AND USES OF SCGL FUNDS

SCGL funds would be used to hire a consultant to develop the following components of the Master Plan:

- Water Supply/Wastewater System Study
- Storm Drain System Evaluation
- Overhead Utility System Evaluation
- Subsurface Dry Utilities Evaluation
- Circulation System Evaluation
- Design Guidelines

FUNDING	FUNDING
REQUEST	APPROVED
\$ 0	\$ 0
350,000	300,000
<u>\$350,000</u>	<u>\$ 300,000</u>
\$350,000	\$300,000
<u>\$350,000</u>	<u>\$300,000</u>
	REQUEST \$ 0 350,000 \$350,000

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- To date 98% of the \$300,000 grant (\$294,443) awarded to the City of Lancaster has been disbursed.
- The funds were used to prepare an Infrastructure Master Plan and Design Guidelines.
- Engineers and architects used the Infrastructure Master Plan extensively to design various projects.
- As a result of the award, the City of Lancaster has been able to proceed with preparing the NDLTV Map, vision poster, vision pamphlet and concept drawings. As hoped, these items assisted the City in obtaining further grants to continue with the project. Grants thus far received include a \$500,000

#### CITY OF LANCASTER CONTINUED

grant from the Federal Government and a \$500,000 grant from the State of California Cal-Home Program. Additionally, the items were instrumental in the approval of the expansion of Sacred Heart School by the Archdiocese of Los Angeles and approval of funding by the Credit Allocation Committee for the Arbor Grove Senior Project.

• The vision poster, vision pamphlet, and proposed concept drawing will also be utilized by the Jamboree Housing Corporation. InSite Development will use the maps to obtain approval for funding by the California Debt Limit Allocation Committee and the California Tax Credit Allocation Committee for a multi-family housing project.

The City of Lancaster's goals have been met by the successful completion of the Infrastructure Master Plan and Design Guidelines. The Infrastructure Master Plan and Design Guidelines not only assisted the completion of the streetscape design of the NDLTV but, as hoped, has been proving instrumental in attracting funds from other sources to further the NDLTV project.

## BAKERSFIELD

#### APPLICANT INFORMATION

**APPLICANT:** City of Bakersfield

#### PROJECT INFORMATION

PROJECT NAME: OLD TOWN KERN BAKER STREET CORRIDOR

**DEVELOPMENT STRATEGY** 

**PROJECT LOCATION:** Bakersfield – Old Town Kern

**PROJECT DESCRIPTION:** Create a sustainable development strategy.

The City of Bakersfield received planning funds to identify opportunities for revitalization and economic development of its "Old Town Kern Baker Street Corridor". This is a corridor of eleven blocks in length consisting of approximately 1,900 acres with Baker Street as the primary artery. This corridor is the site of the original 1870's commercial district and was a thriving community until the late 1940's and 1950's, at which time the residents and businesses started to move to new locations in the outlying areas of Bakersfield.

Current conditions include a housing stock in transition from owner-occupied to absentee landlord ownership, a deteriorated housing stock which now includes a host of dilapidated single room occupancy (SRO) hotels, and a number of social service agencies for the homeless and transient population. The central section of the corridor has been negatively affected due to blight and arson. Several of the buildings have recently been demolished for safety concerns brought about by age or damage due to fire. The southern section of the corridor is the oldest section of the corridor. Although it too is impacted by a transient population, crime and a general deterioration of the building stock, it is home to the Basque and other specialty type restaurants. These restaurants are a regional draw identified by the city as a potential focus for future development.

SCGL planning funds will be used to assist the city in a four phase planning process to revitalize the Baker Street corridor.

**Phase I:** includes an assessment and analysis of demographic and market trends that are affecting the area;

**Phase II:** is a community visioning (Charette) process to involve key stakeholders (local businesses, property owners, residents, political leaders, social service agencies, etc.) to outline the resources available to the community and to identify the accountability of each group in the revitalization process;

**Phase III:** is the creation of a "Strategic Action Plan" to attract developers to assist in revitalizing the corridor; and

**Phase IV:** Implement General Plan revisions and zoning changes for unresolved land use problems found in the area to assist redevelopment.

#### CITY OF BAKERSFIELD Continued

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The resulting strategies developed from Bakersfield's community planning approach should set a good framework for revitalization, renewed community interest and sustainable development of a historic area of Bakersfield.

#### DISTINGUISHING STRENGTHS

Bakersfield represents a strategic, community based effort to reverse a trend of businesses and residents abandoning a community. By engaging the community and stakeholders in identifying problems and solutions, Bakersfield may create a synergy to turn around the current community trend of neglect into a trend of coordinated action toward revitalization.

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes:

- Assessment and analysis Analysis of business and market data, inventory and identification of
  potential sites for development, economic analysis.
- Community visioning through Charette process.
- Strategic action plan Determine goals and develop an action plan.
- General Plan revisions and zoning changes for land use problems found in the project area.

SOURCE OF FUNDS	FUNDING REQUEST	FUNDING Approved
Loan	\$ 0	\$ 0
Grant	<u>186,600</u>	143,600
Total	<u>\$186,600</u>	<u>\$143,600</u>
USES OF FUNDS Assessment and Analysis Community Visioning Strategic Action Plan	\$ 32,500 65,000 45,000	\$ 17,500 <sup>(a)</sup> 40,000 <sup>(a)</sup> 45,000
General Plan Revisions Supplies and other costs Total	3,000 41,100 <b>\$186,600</b>	0 <sup>(b)</sup> 41,100 <b>\$143,600</b>

<sup>(</sup>a) These components can be adequately completed with less funds.

<sup>(</sup>b) This component will be covered by city funds.

#### CITY OF BAKERSFIELD Continued

#### PROJECT STATUS AS OF DECEMBER 15, 2004

On July 22, 2004, the City of Bakersfield provided to the Authority a final report and Certificate of Completion. Disbursements to date have been \$136,030 (95% of the original amount of the grant).

The Final Report outlines the various tasks associated with the four phases of the City's plan to revitalize "Old Town Kern Baker Street Corridor."

The Final Report provides, in part, a description of the four-phase process for the Baker Street corridor revitalization:

- Demographic and marketing assessment and analysis: To initiate the project, the consulting team toured the project site, established work schedules, set meeting dates, and developed the public design and participation process.
- Community visioning: To allow for multiple opportunities for community input into the process, the consultants developed a mixture of outreach activities to educate the community about the Baker Street Market Area and the Corridor. The results of the meetings were documented and used to generate the strategic action plan.
- Strategic action plan for Old Town Kern Baker Street Corridor Development Strategy: The Strategy was developed as a redevelopment action plan. Baker Street community members identified goals and objectives that set direction for future changes. Twelve goals were developed and supported by "how to" steps of the Strategy.
- Public participation and document printing: Numerous hours of City staff time were spent to
  ensure the broadest possible participation from the community in the planning process.
   Constant evaluation of the strategy by staff and community provided feedback on the soundness
  of the action plan and offered an opportunity for subsequent modifications in direction and focus
  of investments.

On October 22, 2003, the City Council received the Baker Street Comprehensive Economic Development Strategy, which is comprised of the cumulated work and information gathered by the consultants. Following its meeting with the City Council, the consultant team produced the Final Report for distribution. Additionally, the Strategy was posted on the City website, where it remains available for access by the public.

The Final Report is being used for a two-block redevelopment mixed-use project. The City has begun development of a total of 140 high-rise family unit housing and over 35,000 square feet of commercial space within the two-block area. The study has been instrumental in gaining the attention of Congressman William M. Thomas (21<sup>st</sup> District), who assisted the city in obtaining HUD grants totaling \$780,000 for streetscape design and construction for an 11-block area of the Old Town Kern Baker Street corridor.

## SACRAMENTO

#### APPLICANT INFORMATION

**APPLICANT:** City of Sacramento

#### PROJECT INFORMATION

PROJECT NAME: FLORIN AND MEADOWVIEW TOD INFRASTRUCTURE &

**DESIGN PLANS** 

**PROJECT LOCATION:** South Sacramento – Florin and Meadowview Light Rail Stops on South

Line Extension.

PROJECT DESCRIPTION: Preparation of circulation, infrastructure, and urban design plans to

implement transit-oriented development plans for two light rail station

areas in Sacramento.

The City of Sacramento received planning funds to assist with implementation of two new transit stations in the Meadowview and Florin areas of Sacramento. The Meadowview Station area encompasses a total of 152 acres, 55 acres of which are currently vacant, with development potential for 1,300 to 1,900 new housing units plus retail and community space. The Florin Road Station area encompasses 220 acres, 27 acres of which are currently vacant, with additional underutilized acres, with potential for 2,300 to 3,600 new housing units, with retail and civic uses.

The Florin and Meadowview Transit Oriented Development Infrastructure and Design Plans project (FM-TOD Project) is part of a larger effort by the City of Sacramento to encourage infill development. In May 2002 the City of Sacramento adopted an Infill Strategy to promote infill development and establish priorities and programs to support targeted infill development. The FM-TOD Project is the next step in implementing the transit-oriented development vision developed through the Transit for Livable Communities (TLC) planning effort led by the Sacramento Regional Transit District (RT) in collaboration with the City of Sacramento. The TLC Project proposes station specific transit-supportive land use plans around light rail stations. These land use plans envision development of 20 current and future light rail stations located in vacant or underutilized sites with higher density housing, mixed use and supportive retail, and civic and community uses.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The Meadowview and Florin light rail stations will be the City's first effort to specifically plan and assist transit-oriented development around light rail stations. Upon completion, the Meadowview Station area and Florin Road Station area will provide higher density housing within one-quarter mile of public transportation supported by retail uses. Placement of housing, civic uses, and business around these transit stations enables the use of transportation other than the automobile when commuting to work, home, or shops.

#### CITY OF SACRAMENTO Continued

The Regional Transit District is actively considering conceptual land use plans, development strategies, and implementation measures for a total of twenty light rail stations in the Sacramento region.

The SCGL component represents the City's and RT's pilot projects for implementing this strategy throughout the region.

#### DISTINGUISHING STRENGTHS

This project represents a strong model for developing sustainable communities through merging transportation and land use planning strategies.

#### SOURCES AND USES OF SCGL FUNDS

Specific uses of SCGL funds include:

- Traffic study and transit study the transportation study would analyze potential automobile and transit trips to be created by the proposed transit-oriented development plan, and identify where improvements are needed;
- **Circulation analysis** the circulation analysis would examine the various means of access and travel in the transit station area including auto, transit, pedestrian, and bicycles, and identify the best ways to accommodate all forms of travel to reduce the reliance on automobiles;
- Water, sewer, drainage analysis this analysis would examine the existing water, sewer, and drainage systems serving the area and identify the upgrades and improvements that would be required to serve the planned higher density development;
- **Conceptual infrastructure plans** this analysis would indicate the location and distribution of new systems to serve the identified land use plan; and
- **Urban design / Streetscape plans** these plans would identify the urban design standards for development of the area and streetscape and civic enhancements, including sidewalks, street trees, and other landscaping, civic spaces, street lighting and furniture, and design elements for structures and civic spaces.

SOURCE OF FUNDS	FUNDING REQUEST	FUNDINGAPPROVED
Loan	\$ 0	\$ 0
Grant	350,000	300,000
Total	<u>\$350,000</u>	<u>\$300,000</u>
USES OF FUNDS		
Personnel (a)	\$ 50,000	\$ 0
Consultants – Infrastructure /Engineering	Plans 250,000	250,000
Consultant – Design Plans	50,000	<u>50,000</u>
Total	<u>\$350,000</u>	<u>\$300,000</u>

<sup>(</sup>a) These funds, requested for current staff positions, constitute an ineligible cost.

### CITY OF SACRAMENTO Continued

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- In March 2004, the City of Sacramento approved engagement of a consulting team to prepare the infrastructure/engineering plans and design plans.
- The City and the consulting team met with Regional Transit to discuss alternative urban design plans for the Florin Road Station area.
- City council members were briefed on potential development issues with the station area plans.
- The City continues to work with the consulting team on the infrastructure needs assessment and the engineering plans.
- To date, approximately \$129,378 (43% of the original grant amount) has been disbursed for this study.

## REDDING

#### APPLICANT INFORMATION

**APPLICANT:** City of Redding

#### PROJECT INFORMATION

PROJECT NAME: LANNING/LELAND LOOP PROJECT

**PROJECT LOCATION:** Lanning and Leland Avenues in Parkview Neighborhood.

**PROJECT DESCRIPTION:** Road construction and pedestrian access.

The City of Redding received SCGL assistance to fund the design and construction of approximately 340 lineal feet of residential neighborhood street to include enhanced pedestrian facilities. This street addition will block the thoroughfare and linkage of two residential streets to a commercial street, thereby redirecting heavy industrial traffic to more appropriate, commercial oriented streets. The project is an element of the Parkview Neighborhood Strategic Revitalization Plan which, in 2001, received an Outstanding Planning Award from the American Planning Association for focused issue/neighborhood planning.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

This project is part of a larger effort to improve the Parkview Neighborhood. The City of Redding has completed a comprehensive neighborhood planning effort, adopted an Action Plan that appropriates funding, and initiated key property acquisitions and public improvements for the Parkview Neighborhood. The specific street improvements to be funded by SCGL will:

- result in the elimination of heavy commercial traffic passing through the Parkview Neighborhood on Lanning and Leland Avenues and thereby reduce traffic safety and pollution impacts in the neighborhood
- create a safe, convenient and continuous pedestrian linkage between the Juniper Academy, the neighborhood's elementary school, the Redding Civic Center, and a new Safeway Food & Drug, thereby reducing residents' reliance on the automobile.
- facilitate the development of sixty-five infill residential units, including Redding's first infill subdivision.

#### DISTINGUISHING STRENGTHS

Redding's road re-alignment project implements a simple, but elegant vision and plan which furthers safety and pedestrian access between neighborhoods, helps facilitate an infill development project while reducing heavy commercial traffic.

#### CITY OF REDDING Continued

#### SOURCES AND USES OF SCGL FUNDS

The specific use of SCGL funds includes:

- Preliminary Design & Engineering
- Construction Engineering/Inspections
- Neighborhood Street Section
- Curb & Gutter
- Sidewalk
- Striping
- Lighting
- Project Contingency

	FUNDING	FUNDING
SOURCE OF FUNDS	REQUEST	APPROVED
Loan	\$ 0	\$ 0
Grant	160,000	160,000
Total	<u>\$160,000</u>	<u>\$160,000</u>
USES OF FUNDS		
Neighborhood street section	\$ 57,446	\$ 57,446
Curb and gutter	6,283	6,283
Sidewalk	37,699	37,699
Striping	2,693	2,693
Lighting	6,600	6,600
Preliminary Design	17,363	17,363
Construction engineering	17,363	17,363
Project Contingency	14,553	14,553
Total	<u>\$160,000</u>	<u>\$160,000</u>

#### PROJECT STATUS AS OF DECEMBER 15, 2004

- The Design and Construction Engineering/Inspection portion of the project has been completed. \$33,600 of the \$160,000 SCGL grant, or 21% of the grant funds, have been disbursed.
- Street construction is scheduled to begin in March 2005.
- The City is contributing more to the project than originally anticipated due to increased costs for sewage installation.

## TRUCKEE

#### APPLICANT INFORMATION

**APPLICANT:** Town of Truckee

#### PROJECT INFORMATION

PROJECT NAME: TRUCKEE RAILYARD DEVELOPMENT PROJECT

**PROJECT LOCATION:** Thirty-seven (37) acre brownfield site (Railyard) situated adjacent to

downtown historic Truckee.

**PROJECT DESCRIPTION:** Master Plan for developing Railyard that will help identify and resolve

key barriers to private sector investment and provide solutions for environmental mitigation and efficient and safe Railyard operations for the

Union Pacific Railroad.

Truckee received planning funds to create a Master Plan to redevelop a 37-acre Railyard site adjacent to its downtown. The Railyard represents an opportunity to revitalize and focus residential and commercial growth around the City's downtown core. Truckee's plans for the area include affordable housing and mixed-use commercial, retail and office space. The vision further includes reclaiming open spaces and creating civic gathering areas and a renewed focus on creating more efficient forms and routes of transportation locally and to nearby resort and commercial areas. Of significance, the proposed reuse of the site will not require the high infrastructure investment costs needed for new greenfield developments that are occurring in the area and traffic issues will be minimized.

The Railyard is a Special Development District requiring a Master Plan prior to the commencement of any development at the site. The Town of Truckee also needs to invest in research, planning, and coordination with Union Pacific, as well as further engage the town's citizens, in the development of the Railyard Master Plan.

Truckee has a 20,000 acre area, which is significant for a town with a population base of about 15,00 full-time residents. The tendency is to sprawl given the lack of a clear urban edge or growth boundary. Further creating sprawl is the pressure for second-home housing developments that use low-density development in greenfields to accommodate the 15,000 to 30,000 additional people who come to the area on weekends and during key vacation and resort periods. Other issues facing Truckee are the lack of affordable housing for current and prospective working class residents and the lack of a diverse economic base to provide year-round employment.

#### ACHIEVING SUSTAINABLE DEVELOPMENT

The three biggest outcomes from the Truckee Railyard Development Project will be:

• Up to 300 units of affordable and moderately priced housing to enable the Town of Truckee to retain many of its working citizens.

#### TOWN OF TRUCKEE Continued

- 125,000 sq. feet of mixed use commercial and retail and 30,000 sq. feet of office space that will further revitalize the Downtown and strengthen Truckee as a vibrant commercial and community center of the Northern Lake Tahoe area.
- Retaining Truckee's community character by building on the Town's historic and natural assets and providing jobs and housing to retain the Town's working families.
   Additional benefits of the project include:
- Directing growth to the most appropriate site Downtown as an alternative to commercial and residential sprawl in pristine areas.
- Providing a site for expanded civic services, including possible Town Hall relocation.
- Welcoming gateway into the Tahoe Region and Northern California.
- Mitigating environmental hazards and improvement of environmental health in Trout Creek and the Truckee River.
- Linking the Downtown to neighborhoods, and to scenic trails along the Truckee River, with bike and pedestrian trails.

#### DISTINGUISHING STRENGTHS

This project represents a major initiative to reclaim land and promote sustainable development and livability concepts in an environmentally sensitive, economically distressed area. This project has several applicable features for similarly situated areas in the state that need to address contamination and/or land reuse issues to revitalize their core living and commercial areas toward:

- providing affordable housing;
- stimulating the local economy;
- protecting environmental resources; and
- reducing sprawl and its related infrastructure costs and transportation/traffic issues.

#### SOURCES AND USES OF SCGL FUNDS

Truckee proposes to use SCGL funds to implement a three-phased process to fulfill the Town's vision while retaining rail-related functions.

Initial Phase will identify principal project opportunities and objectives to build upon the

Downtown Truckee Specific Plan.

Second Phase provides the community with the opportunity to explore alternative development

concepts for the Railyard in terms of land use, transportation options and

neighborhood design, including options for affordable housing.

**Third Phase** will result in a Master Plan, including the site plan, phasing plan, and strategies for

marketing the site and guiding private development.

## TOWN OF TRUCKEE Continued

#### SOURCES AND USES OF SCGL FUNDS Continued

	<b>FUNDING</b>	<b>FUNDING</b>
SOURCE OF FUNDS	REQUEST	APPROVED <sup>(1)</sup>
Loan	\$150,000	\$ 0
Grant	350,000	350,000
Total	\$500,000	\$350,000
1000	<u>\$200</u>	<u> </u>
USES OF FUNDS		
Phase 1	\$190,000	\$140,000
Site Planning Analysis	40,000	40,000
Rail Maintenance	30,000	0
Market Analysis	70,000	70,000
Infrastructure Assessment	50,000	30,000
Phase 2	97,000	72,000
Concept Development	32,000	16,000
Master Plan Summary	65,000	56,000
Phase 3	63,000	38,000
Master Plan	8,000	8,000
Implementation Plan	50,000	25,000
Marketing Package	5,000	5,000
Other Costs	150,000	100,000
Project Management	80,000	30,000
Promotion and materials	54,750	54,750
Contingency costs	15,250	15,250
Total	<u>\$500,000</u>	<u>\$350,000</u>

<sup>&</sup>lt;sup>(1)</sup>Given the difficulties and challenges of this project, staff recommended a reduced award with a required city match at each phase of the project.

#### PROJECT STATUS AS OF DECEMBER 15, 2004

• To date, three percent of the \$350,000 grant has been disbursed. An additional \$140,000 has been spent on the project that is expected to be reimbursed by the grant funds.

#### TOWN OF TRUCKEE Continued

- The funds have been used to identify principal project opportunities and objectives for the Downtown Truckee Specific Plan Master Plan and Design Guidelines.
- As a result of the award, the Town of Truckee has been able to:
  - o Prepare a conceptual block structure, road layout, and phasing plan to guide the technical studies.
  - o Complete a site servicing analysis and a 20-year financial analysis of the project.
  - o Host special workshops to determine alternatives to crossings and traffic circulation.
  - o Host Community Outreach meetings with stakeholders, local community groups, and the Planning Commission.
- The Town of Truckee anticipates that Phase 1 (Establish Project Objectives) reports will be finalized within the next 30 days. Phase 2 (Alternative Development Concepts) and Phase 3 (Project Implementation Strategy) will commence upon the completion of Phase I.