#### **SEPTEMBER 19, 2019**

## AGENDA ITEM 7 INFORMATION ITEM

#### SCHOLARSHARE INVESTMENT BOARD

Marketing Update for ScholarShare 529

#### Background

TIAA Tuition Financing, Inc. has provided its "Q2 2019 Marketing Results" for ScholarShare 529. This update outlines marketing results for the second quarter of 2019 and the marketing activities planned for the remainder of the year. The update includes an overview of marketing plan, account and asset results and other achievements, Matching Grant Program, Children's Savings Accounts, 529 Day campaign, seasonal campaigns, social media, Spanish language campaign, employer outreach activities, outreach events, upcoming campaigns, brand history, and 2019 budget.

#### Presenter

Doug Harrison, Senior Director, TIAA Tuition Financing, Inc.



## Q2 2019 Marketing Results

September 19, 2019

## 2019 Marketing Plan

1. Lay the Foundation	2. Manage the brand to pave the way	3. Gain new accounts/AUM	4. Employers/RIAs	5. Latino Initiative	6. Mature AO Relationships
Educate families about ScholarShare 529 and the importance of saving for college.	Ensure ScholarShare 529 brand is well-known and understood among key target audiences.	Drive new account growth and increased AUM through initiatives that reflect the target market characteristics.	Harness employer endorsements and RIA partnerships to build business.	Engage Latino households on college savings topics.	Drive Account Owner subsequent contributions through engagement initiatives and personalized communications.
A. Use ScholarShare 529's 20th year as a platform to reinforce the value and trustworthiness of the plan.	A. Continue to monitor ScholarShare 529's brand health against benchmarks among key target audiences.	A. Leverage data-driven marketing techniques to efficiently attract and convert prospect leads.	A. Assess impact of 2018 Employer PR efforts, and if warranted, continue program.	A. Launch new Spanish website in early 2019 that leverages analytical insights, current materials, insights from Camelo Communications. Explore use of technology to more effectively link Spanish-preferred prospects to our Spanish language content.	A. Leverage content marketing techniques to further engage Account Owners and drive subsequent purchases and retention.
B. Activate community dialogue regarding the value of education through the execution of Scholar Dollars Program (Year 3) to enrich student experiences and prepare college-bound students.	B. Through paid media, media/public relations, influencer marketing, and non-paid media, strengthen ScholarShare 529's brand identity to ensure tactical marketing initiatives deliver desired results.	B. Refresh new baby program tactics to increase response level.	B. Utilize efficient digital outreach opportunities via LinkedIn and paid search. Leverage opportunities though HR partnerships and onsite appearances.	B. Evolve media strategy to deliver statewide.	B. Continue to demonstrate how gifting can help families to reach college savings goals collectively.
C. Build on success of 2018  Matching Grant Program to instill the idea that a college education is attainable.	C. Strategically leverage sponsorships and partnerships to support brand promise.	C. Strengthen our website to more effectively impact prospects at different stages of the purchase journey to drive sales.	C. Increase employee utilization via Onboarding Specialist support and education. Evolve materials as needed.	C. Regularly engage Spanish language media, perhaps spotlighting SIB and FC bilingual staff.	
			D. Strengthen RIA communications and assets tailored for this audience. Develop dedicated landing page and series of articles for this audience.	D. Test Latino professional organization partnerships.	

#### ScholarShare 529 Business Results

2019 business results continue to lag 2018, but are improving as the year progresses.

Accounts and Contributions	June 30, 2018	June 30, 2019	% Change
Total New Accounts Opened	16,603	13,578	-18.2%
Total New Contributions Collected	\$438.4 million	\$410.9 million	-6.3%
Growth Rate	ScholarShare 529	Industry	% Difference
Annual Asset Growth Rate	8.95%	10.67% *	-1.72%
Rollovers	Performance Criteria	YTD 2018	% Change
% of Plan Accounts Closed Due to Rollovers	< 2.0%	0.21% **	-0.08% **
Accounts and Assets	June 30, 2018	June 30, 2019	% Change
Total Open Accounts	309,967	325,060	4.9%
Total Assets	\$8.59 billion	\$9.36 billion	9.0%
Market Share*	5.025%	4.947%	-0.078%



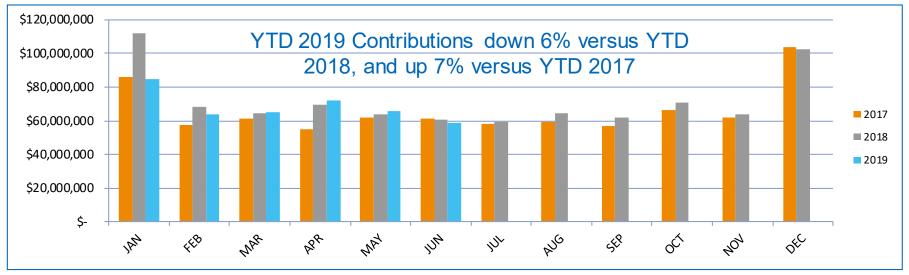
<sup>\*\*</sup> YTD 2019 (as of 6/30/19) versus Q2 2018.

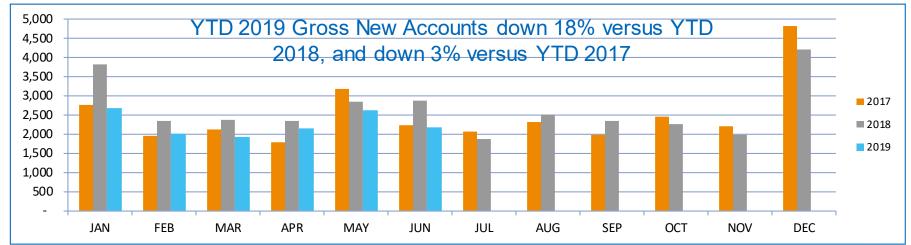
All results in this report are for the period ending June 30, 2019.





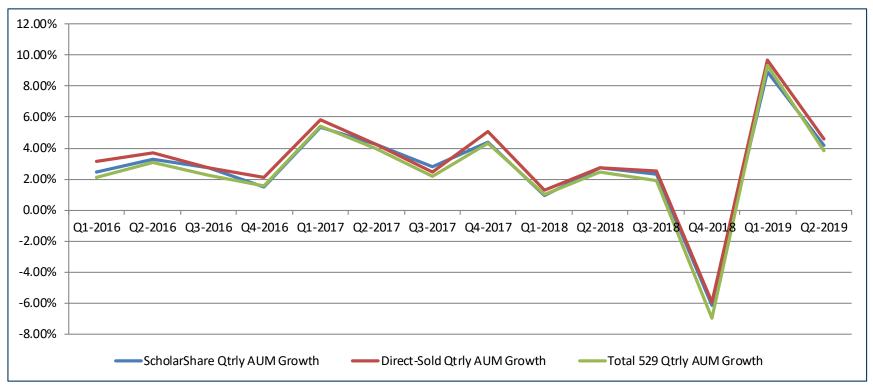
#### **Contributions & New Accounts**





## **AUM Quarterly Growth Rates**

ScholarShare 529's AUM growth/loss rates over time track with the industry as a whole.



	Q1-2016	Q2-2016	Q3-2016	Q4-2016	Q1-2017	Q2-2017	Q3-2017	Q4-2017	Q1-2018	Q2-2018	Q3-2018	Q4-2018	Q1-2019	Q2-2019
ScholarShare Qtrly AUM Growth	2.46%	3.31%	2.73%	1.47%	5.33%	4.27%	2.78%	4.37%	0.92%	2.74%	2.34%	-6.14%	8.90%	4.16%
Direct-Sold Qtrly AUM Growth	3.12%	3.70%	2.72%	2.09%	5.85%	4.27%	2.49%	5.06%	1.30%	2.73%	2.54%	-5.92%	9.69%	4.58%
Total 529 Qtrly AUM Growth	2.14%	3.10%	2.23%	1.53%	5.44%	3.97%	2.20%	4.30%	1.03%	2.45%	1.87%	-6.95%	9.36%	3.85%



## Marketing Plan – Q2 2019 Achievements

Implementation of the 2019 Marketing Plan is going as planned. Adjustments are being made in response to business results.

1. Lay the Foundation	2. Manage the brand to pave the way	3. Gain new accounts/AUM	4. Employers/RIAs	5. Latino Initiative	6. Mature AO Relationships
Educate families about Scholar Share 529 and the importance of saving for college.	Ensure ScholarShare 529 brand is well-known and understood among key target audiences.	Drive new account growth and increased AJM through initiatives that reflect the target market characteristics.	Harness employer endorsements and RIA partnerships to build business.	Engage Latino households on college savings topics.	Drive Account Owner subsequent contributions through engagement initiatives and personalized communications.
<ul> <li>Completed 2019         Scholar Dollars         Program</li> <li>Actively marketing         2019 Matching Grant         Program</li> <li>Foundation laid for         College Financial         Literacy campaign</li> </ul>	<ul> <li>Leveraged OTT         (Highly targeted "TV"         advertising on         streaming platforms)         to deliver brand         messaging in support         of 529 Day Offer</li> <li>Completed third wave         of Brand Health         research</li> </ul>	<ul> <li>Tax-Time seasonal campaign results in 1,003 new accounts.</li> <li>529 Day campaign executed. Total new accounts opened: 1,860. Total Contributions:\$ 1.8 million.</li> </ul>	<ul> <li>Formalized outreach tactics established to engage employers participating in the Workplace Savings Program</li> <li>Created employer-targeted materials to support 529 Day campaign</li> </ul>	<ul> <li>529 Day campaign executed in Spanish</li> <li>Spanish language w ebsite in market since April – ongoing monitoring in place</li> <li>Spanish social media continues</li> </ul>	<ul> <li>Onboarding program for new AOs (Account Ow ners) continues.</li> <li>Content drip communications continues to keep AOs engaged.</li> </ul>



## **Matching Grant Program**



Program was successfully launched on February 1, 2019 and will run the entire calendar year. Local nonprofits and community based organizations continue to partner with us, and we promote the program through social media and PR.

**Offer:** \$200 dollar-for-dollar match for qualifying accounts opened in 2019. \$25 bonus for ACP set-up.

**Target Audience:** Low to Moderate-Income California Families

#### **Qualifications:**







Open an account for a beneficiary who will be 14 y ears or y ounger on December 31, 2019. The beneficiary cannot hav e an existing ScholarShare 529 account.



Be the parent or legal guardian of the beneficiary.



Have a household annual adjusted gross income of \$75,000 or less.



Have a Social Security Number or a federal tax identification number. Your beneficiary must as well.

#### **Results as of 6/30/19:**

- 329 Applications Received
- 234 New Accounts
- \$225,730 in Contributions
- \$26,783 in Projected Matching Grants

#### Results as of 8/31/19:

- 492 Applications Received
- 336 New Accounts
- \$309,633 in Contributions
- \$38,661 in Projected Matching Grants

Note: These are total figures. Eligibility has not been fully determined at this point.



## Children's Savings Accounts

Governor Newsom's first budget includes \$50 million to expand savings account programs.

- California Kids Investment and Development Savings Program—\$25 million (one-time) to support ScholarShare 529 accounts for eligible low-income California children born on or after July 1, 2020. The money would provide seed deposits and possible incentives to ScholarShare CSA accounts.
- Child Savings Account Grant Program—\$25 million (one-time) to support grants to local governments and nonprofit organizations that sponsor or create local or regional child savings account programs. The California Student Aid Commission will run the program.

The VistaShare recordkeeping platform to support these programs is live. A brochure and website content were recently completed.



## 529 Day 2019 Campaign

#### This year's campaign results were very similar to 2018.

	520	Day					
	529 Day						
Strategy	Drive account openings and contributions with po	Drive account openings and contributions with popular incentive offer.					
Target Audiences	Prospects	Account Owners					
Offer	\$50 match for new accounts opened 5/28 – 5/31 with an initial deposit of \$50 and \$25 ACP for 6months+.	\$50 match for new accounts opened 5/28 – 5/31 with an initial deposit of \$50 and \$25 ACP for 6months+.					
Timing	May 28 – 31, 2019	May 28 – 31, 2019					
Media	OTT Video  • 7,761,893 impressions (96.5% VCR) Display Banners  • 2,741,022 impressions  • 1,252 clicks (0.05% CTR) Paid Social  • 262,439 impressions  • 1,599 clicks (0.61% CTR) Direct Marketing  • 342,975 emails (1.01%)  • 29,999 pieces	Email  116,095 emails delivered (41.1% open rate) Display Banners  1,034,944 impressions  362 clicks (0.035% CTR)					
Results as of 6/28/19	Accounts:	1,860					
	Total Contributions: \$1,8	06,023					



## 529 Day – Persistency

In reviewing previous 529 Day campaigns, we are pleased to see that the majority of accounts opened during the promotions have stayed with us and their ACP (Automatic Contribution Program) systematic investing has continued.

#### ACCOUNT PERSISTENCY

_	12/31/15	12/31/16	12/31/17	12/31/18
2015	100%	96%	94%	93%
2016		99%	97%	95%
2017			100%	97%
2018				95%

Among the accounts opened during the 529 Day campaign in May 2015, 93% were still open on 12/31/18.

#### ACP PERSISTENCY

	12/31/15	12/31/16	12/31/17	12/31/18
2015	100%	99%	97%	96%
2016		100%	98%	96%
2017			100%	98%
2018				100%

Among the accounts opened during the 529 Day campaign in May 2015, 96% still had ACP systematic investing set-up as of 12/31/18.



#### Creative In Market – Tax-Free

Customized display banners and social media posts drive users to focused landing page on ScholarShare 529's Tax-Free feature.



2019 Tax-free Display Banner and Landing Page



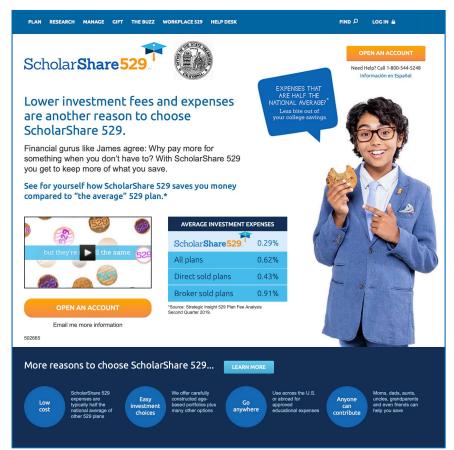


## Creative In Market – Low Expenses

Customized display banners and social media posts drive users to focused landing page on ScholarShare 529's Low Cost.



2019 Low Fees
Display Banner and
Landing Page





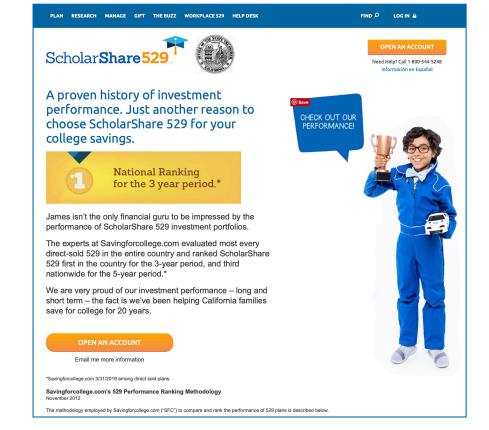
#### Creative In Market – #1 Investment Performance

Customized display banners and social media posts drive users to focused landing page on ScholarShare 529's Investment Performance

story.









Our 2019 social media strategy continues to leverage platforms as scalable advertising channels and takes advantage of the inherent nimbleness the channels offer.

Introducing new tactics to further engage audiences: Carousel Ad & Social Media Polls.

Goals & Objectives	<ul> <li>Trigger awareness and increase relevance among mass affluent parents</li> <li>Drive traffic to scholarshare529.com landing pages; build a retargeting pool</li> <li>Capture sales proxy data resulting from organic and promoted content</li> <li>Drive engagement with organic and promoted content</li> </ul>
<b>Key Strategies</b>	<ul> <li>Utilize social channels as ad platforms</li> <li>Develop focused editorial calendar that closely follows larger marketing themes</li> <li>Support STO/SIB activities by distributing messaging, as needed</li> </ul>
KPIs	<ul> <li>Impressions</li> <li>Clicks / Click-through Rate</li> <li>Video Views</li> <li>Social Engagements</li> </ul>
Results	Paid Social Display  1,861,260 Impressions  8,666 Link Clicks / 0.47% CTR  9,260 Video Completes – 87.8% with sound on  215 Social Engagements  514 InMail Opens  Organic / Published Content  157,118 Impressions  1,875 Social Engagements  427 Link Clicks



#### Social Media

#### **Top Social Display Ads**

- Paid ads target parents of young children living in California who demonstrate interest in Financial topics including Saving and Investing.
- Ads drive to campaign landing pages to help build retargeting pool.
- Single image ad with incentive drove highest CTR
- Introduced Carousel Ads in June featuring multiple claims and benefits; initial performance shows higher CTR than static display banners featuring only one claim









#### Social Media

# **Top Social Posts:**Using polls to drive engagement and capture feedback



Poll #1 382 Votes 216 Social Engagements



Poll #2 159 Votes 206 Social Engagements



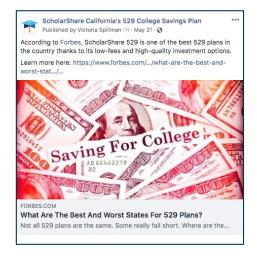
#### Social Media

# Gain New Accounts / AUM

# Top Social Posts: Using Social Media to support and amplify STO/SIB efforts



Scholar Dollars Results 189 Social Engagements 55 Link Clicks



Forbes, Earned Media 31 Social Engagements 67 Link Clicks



Tr. Ma Video 131 Social Engagements 8 Link Clicks



In honor of 529 Day, we're at the California State Capitol with @CalTreasurer as she meets with legislators to urge them to provide a state income tax deduction for those who contribute to ScholarShare 529 college savings plan. Look who else showed up!

ScholarShare529.com/529Day

Tr. Ma Capitol Visits 71 Social Engagements



### Latino 529 Day

The Spanish language 529 Day campaign leveraged key learnings from 2018 to provide more efficient targeting. Optimized Google and Facebook marketing and continued partnerships with Telemundo and Univision helped deliver more than 4.5 million impressions over the campaign period.

	Latino 529 Day Campaign
Strategy	Target Spanish-speaking Latinos, primarily in the San Diego market to drive account openings and contributions with a compelling incentive offer.
Offer	\$50 match for new accounts opened 5/28 – 5/31 with an initial deposit of \$50 and \$25 ACP for 6months+.
Timing	May 13 – May 31, 2019 with increased activity May 28 – May 31
Media	Display, Video, Social Media, Email, Public Relations
Results	<ul> <li>Google Display received 394% more clicks with a 83% lower cost per click than 2018 and the CTR for 2019 was 0.80%, double the 2018 CTR of 0.41%</li> <li>Facebook delivered 200k more impressions and reached almost114K more consumers than 2018</li> <li>Univision Video Pre-Roll received a 54% average Video Completion Rate, with some as high as 70%, outperforming 2018 by 25%</li> <li>:30 Commercial aired from 5/27/19 – 5/31/19 Programming included: Univision-Local Evening 6p News Univision Primetime Novelas Unimas- Primetime Block Azteca America- Noticias Ya Frontera Azteca America- Azteca America Primetime Block. Buy delivered 105 spots</li> <li>Univision Social Media –Interview of Julio Cesar Lugo on 5/28 reached almost 14K people with 495 clicks.</li> <li>Telemundo and Univision email sent to almost 600K people delivered a 14.6% open rate and 2.14% CTR, exceeding campaign guarantees of 8% open rate and 1% click-through rate, surpassing 2018 (12.8% open and CTR of 1.38%)</li> <li>Public relations efforts provided earned broadcast news mentions on Telemundo 52 Los Angeles, Univision 34 Los Angeles Telemundo 20 San Diego, Univision 14 area de la Bahia and Telemundo 33 Sacramento.</li> </ul>

## **Employer Outreach Activities**



Our long-term commitment to the employer market continues to pay off.

#### **Employer Outreach Activates: 89**

- Employee WPS Presentations/Webinars: 22
- Meeting with HR: 48
- Onsite Enrollment Meetings: 4
- Benefit & Wellness Fairs: 25

#### **HR Conferences/Meetings: 8**

- PIHRA
- SHRM
- CALSHRM
- Latino Business Expo

#### **HR Hero Webinar: 1**

68 RSVP

#### **New Employers WPS: 11**

- Pacific Inpatient Medical Group
- San Francisco Emergency Medical Associates
- Farallon Medical Alliance
- Graton Resort & Casino
- City of Buena Park
- ArtsQuest
- Tyson & Mendes
- Ocho Candy
- Asian Pacific Health Care Venture, Inc
- St. Matthew's Parish School
- Contract Services Administration Trust Fund

#### **RIA Outreach Activities: 10**

- FPA conferences/events: 3
- RIA meetings: 7
- Sony Interactive Entertainment (SIE) Bi-Annual Employer Match \$525,000.





## Outreach Events Summary

ScholarShare 529 Staff attended the following events in Q2 to promote the plan to California families.

Timing	Number of Events	Estimated Number of Attendees	List of Select Events
Second Quarter 2019	98	263,281	KQED Annual Health Fair, Dia Del Nino at he Monterey Bay Aquarium, SCPMA-HR 2019 Annual Training Conference, Kid's Day at the Capitol, CalPERS Benefit Education Event, All Things Kids Expo, LA Times Festival of Books, Imaginology 2019, Whitter College Benefit Fair, Long Beach City Employees Federal Credit Union, Orange County Ultimate Women's Expo, San Luis Obispo Expo at the Expo, 529 Day Informational Table (DMV, CalSTRS, FTB), City of Elk Grove Big Truck Day, Latino Business Expo, Bakersfield Kids Fest, Graton Resort & Casino, City of Daly City, Bay Area Discovery Museum, SHRM19 Annual Conference and Exposition, National Association of Women Business Owners, Shady Canyon Golf Club Benefit Fair, San Diego County Benefit Fair



## A Look Ahead

Program	Details
College Savings Month (September)	Incentivize account openings and meaningful opening investments, targeting prospects and current account owners. Offer: Open a new ScholarShare 529 account during September with \$1,000 and receive a \$100 bonus.
College Financial Literacy Campaign (begins in September)	Establish ScholarShare 529 as the superior choice for California families savings for college. Use PR tactics to increase understanding of how alternative products under deliver for families.
Tax Incentive Communications (potential)	If AB 211 passes, use paid and earned media to inform California residents and financial influencers of the personal income deduction.
Pending \$10 Billion Milestone – Fee Impact	A \$10 Billion plan balance will trigger a new (lower) Plan Manager Fee for account owners. Fee changes from 0.03% to 0.01%.



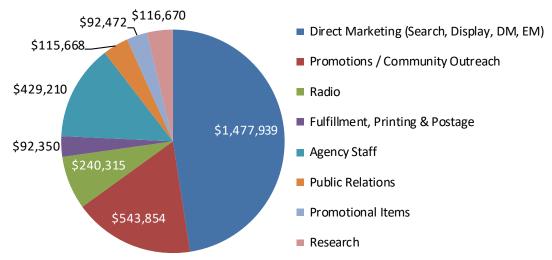
# Appendix



## 2019 Marketing Budget

- 2019 Marketing Budget: \$10 million
- Spending YTD totaled \$3.1 million

ACTUALS AS OF 6/30/19	Spending	%
Direct Marketing (Search, Display, DM, EM)	\$ 1,477,939	48%
Promotions / Community Outreach	\$ 543,854	17%
Radio	\$ 240,315	8%
Fulfillment, Printing & Postage	\$ 92,350	3%
Agency Staff	\$ 429,210	14%
Public Relations	\$ 115,668	4%
Promotional Items	\$ 92,472	3%
Research	\$ 116,670	4%
TOTAL	\$ 3,108,478	100%





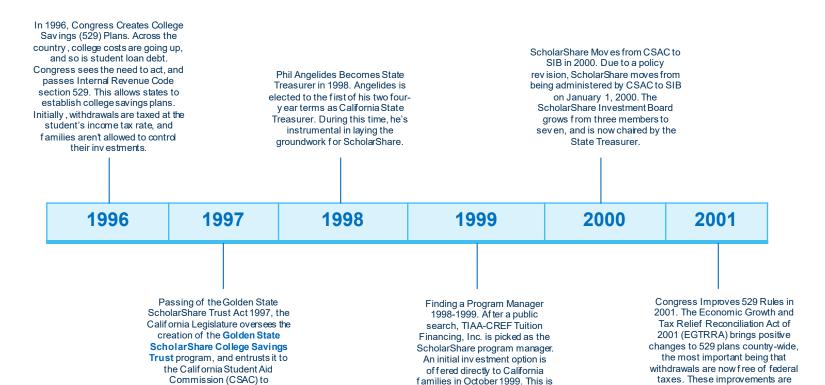
## Brand History – Part 1

administer. The ScholarShare

Investment Board (SIB), located at

the State Treasurer's Office, is

responsible only for investments, and has three members.



the official launch of the Golden

State ScholarShare College

Savings Trust.



made permanent in 2006, helping

529 plans grow exponentially.

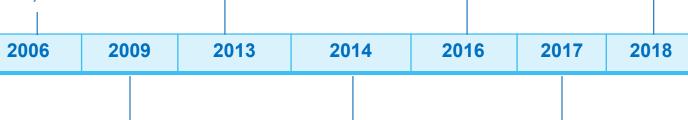
Bill Locky er elected Treasurer, takes over as Chair of SIB in 2006. Locky er is elected Calfornia State Treasurer in Nov ember 2006, and takes office in January 2007. Treasurer Lockyer serves as SIB's Chair for eight years.

Brand Becomes ScholarShare
College Savings Plan in 2006. In
the first rebranding of ScholarShare,
the name shifts from Golden State
ScholarShare College Savings Trust
to ScholarShare College Savings
Plan. This new name lasts for more
than 10 y ears.

ScholarShare is awarded Silver Medal from Morningstar in 2013. In October 2013, the national rating agency, Morningstar, awards ScholarShare a silver medal in its annual ev aluation of 529 plans. This gives ScholarShare its highest rating to date, making the plan one of only nine that received either a gold or silver medal. The plan is rated Silver every year from 2013 to 2018, except for 2014 when the plan was rated Bronze

\$7 Billion in Assets Reached in 2016. ScholarShare reaches the milestone of having \$7 billion in assets under management, as Californians are saving more than ever for college.

Fiona Ma, CPA, is elected Treasurer on Nov. 6, 2018 and continues the tradition of helping California families save for college when she takes office in January 2019.



Fees for Plan are Reduced in 2009. SIB approves major fee reductions for actively-managed and index portfolios in the ScholarShare Direct Plan. These reductions make

Plan. These reductions make ScholarShare one of the nation's lowest-cost 529 plans, and allows participants to put more of their funds toward saving for college. John Chiang is elected California's 33rd State Treasurer on Nov. 4, 2014 and begins his term in January 2015. He ov ersees multiple ScholarShare fee reductions in his first two years in office.

Brand Becomes ScholarShare 529 in 2017. To ensure that all California families know ScholarShare as the state's 529 plan, the brand is switched from ScholarShare College Savings Plan to ScholarShare 529.

